

Team lcolladotor anonymous surveys

Leonardo Collado-Torres



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# Overview

This book contains the results from the anonymous team surveys among members of the R/Bioconductor-powered Team Data Science group. This survey is a modified version from the one shared publicly by Leslie Vosshall, PhD on Twitter. Any responses inside the text marks `<redact> some text </redact>` was automatically removed.

Answers shown below have been randomized such that the author of response 1 to question 1 is not necessarily the same author of response 1 to question 2. This helps keeps responses across questions anonymous.

As promised, this book shows the answers such that everyone in the team can benefit and reflect on them. Thank you very much for participating!

The PDF version of this book is available [here](#).

This book was last updated on 2022-04-19 23:19:12.



# Chapter 1

## Survey 2022-04

### 1.1 What 3 words would you use to describe our team culture?

- Friendly, supportive, relaxed
- supportive, guiding, encouraging
- supportive, friendly, ambitious
- Collaboration, Diversity, and Expertise
- collaborative, energetic, flexible
- collaborative, non-judgemental, patient
- Collaborative, Productive, Open
- conscientiousness, helpfulness, brilliance
- motivated, productive, rigorous

### 1.2 What do you like most about working here?

- My immediate colleagues are great people
- Collaborative spirit
- people are open to new ideas, aiming to excel at their own work and also help others
- getting to learn the skills I want to learn
- Leo has a genuine care for the personal and professional success of each of his team members, and as busy as he is, it really reflects.
- Working with really cool data and smart friendly people. Feeling supported to learn as I go, and when I make mistakes there is no crisis. Also that my personal growth is valued and encouraged.
- People are open to ideas from anyone at any level.
- pursuing one's interest, expanding knowledge, adding more skillsets

- There is a lot to learn and plenty of freedom to decide which projects to work on.

### 1.3 What do you like least about working here?

- Between compensation, attitude, and just poor collaborators there are large parts of the institute that have alienated themselves and I no longer have interest in working with. This feeling has moved from a couple PIs to include administration and leadership as well.
- I am pretty much satisfied.
- I do not wish to answer
- NA
- It can feel easy to get lost regarding the purpose or plans behind projects I work alone on.
- sometimes there could be communication difficulties (but very rarely in this team, this is rather a wider LIBD issue)
- Worried that there is a ceiling for my career at LIBD. I also get the feeling that there are some difficult politics that I'm not totally aware of, and the institute as a whole feels a bit disconnected.
- It is just right.
- Wish the team were bigger & more diverse!

## 1.4 How happy are you in the team?



## 1.5 Is there something that could be provided to make you happier?

- Some kind of incentive to help drive motivation and innovation would be a start
- I do not wish to answer
- Nothing in particular, I feel happier being a part of the team and working on different projects.
- Not sure
- I'm quite happy.
- I am good now!
- Higher salary
- Just more team members because everyone has quite a lot on their plates
- more computing power and storage can always help (obviously not really team related though)

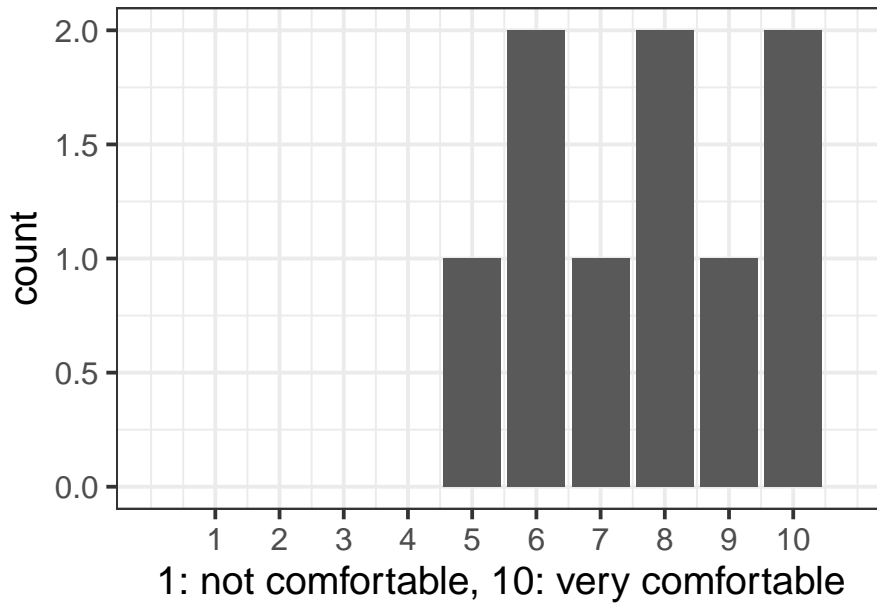
**1.6 What is your impression of social life in the team? Too social, not enough, or just right? If you want to improve the social life in the lab, what are your suggestions for achieving this?**

- Somewhat more frequent happy hours or small activities could be good
- I think the social life is just right
- just right
- Just right.
- Not very social, but I think people would like for it to be more social.
- Just right.
- I think we could be a bit more social, I think the return of social lunch is a step in the right direction! Maybe we can try a few more after-work gatherings that aren't always alcohol centered (go get coffee, a snack, or ice-cream instead?).
- It looks pretty social to me. We can probably have more social outings/hobby groups
- Just right. We could maybe spend more time together if people want.

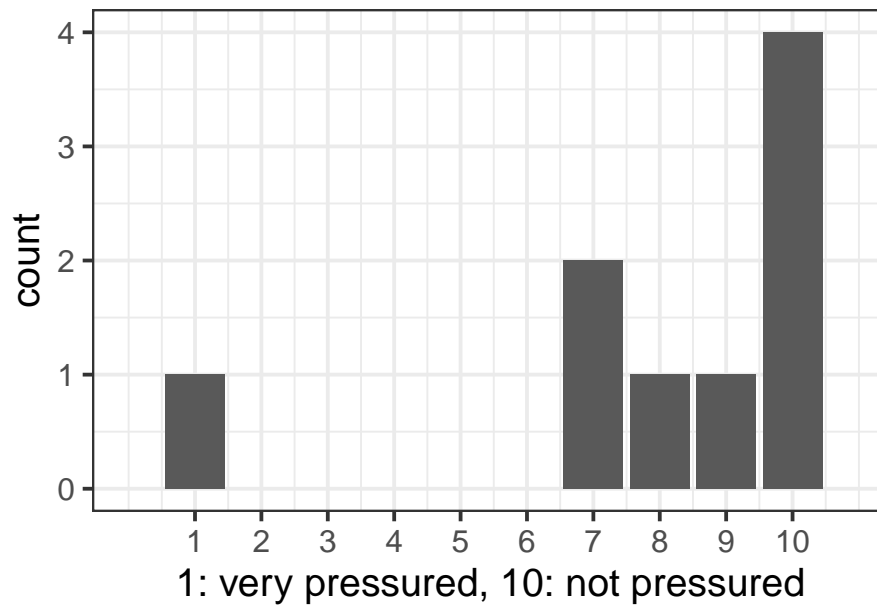


1.7. HOW COMFORTABLE DO YOU FEEL SHARING PERSONAL CONCERNS (HOUSING, FINANCIAL, FAM

1.7 How comfortable do you feel sharing personal concerns (housing, financial, family, physical or mental health) with me?

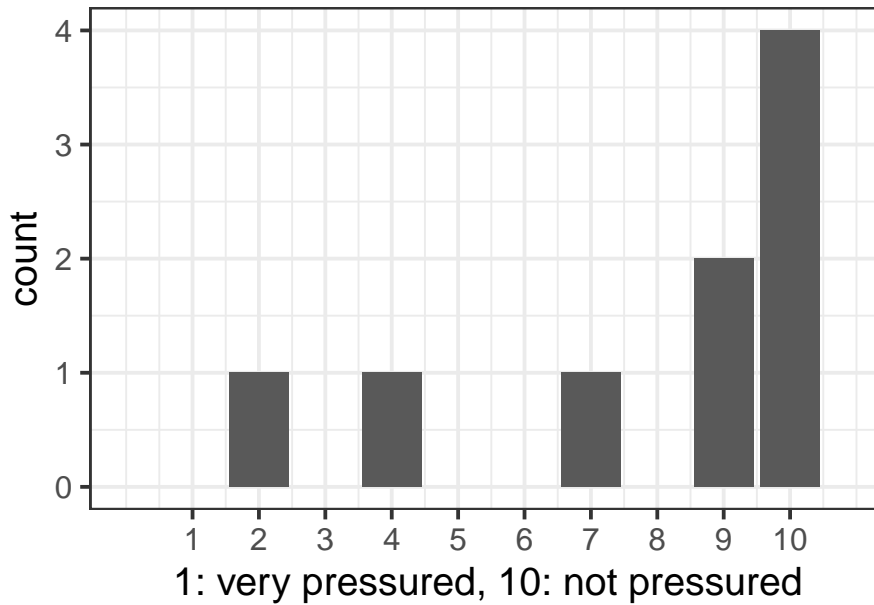


### 1.8 Do you feel explicit or implicit pressure to work more hours than you feel is healthy?



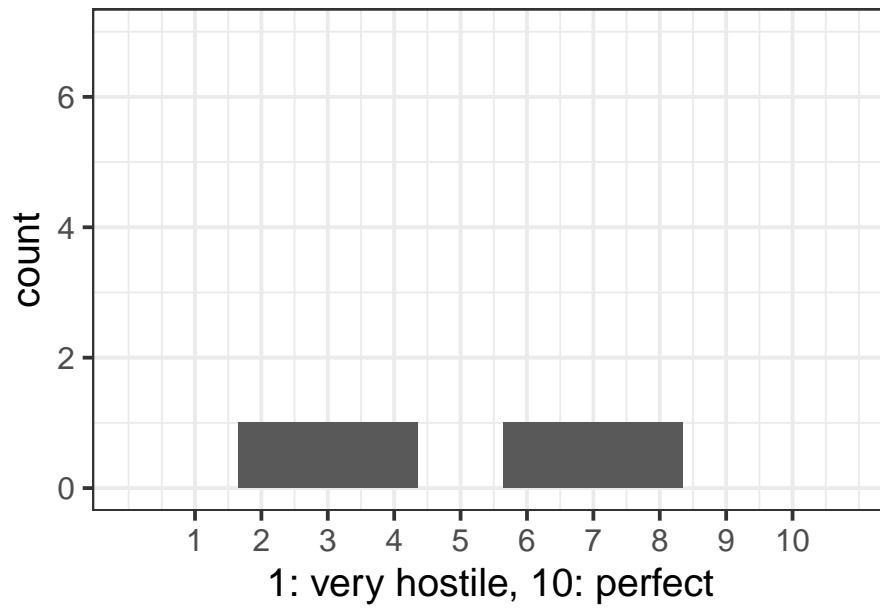
1.9. DO YOU FEEL EXPLICIT OR IMPLICIT PRESSURE TO AVOID TAKING VACATIONS?19

**1.9 Do you feel explicit or implicit pressure to avoid taking vacations?**

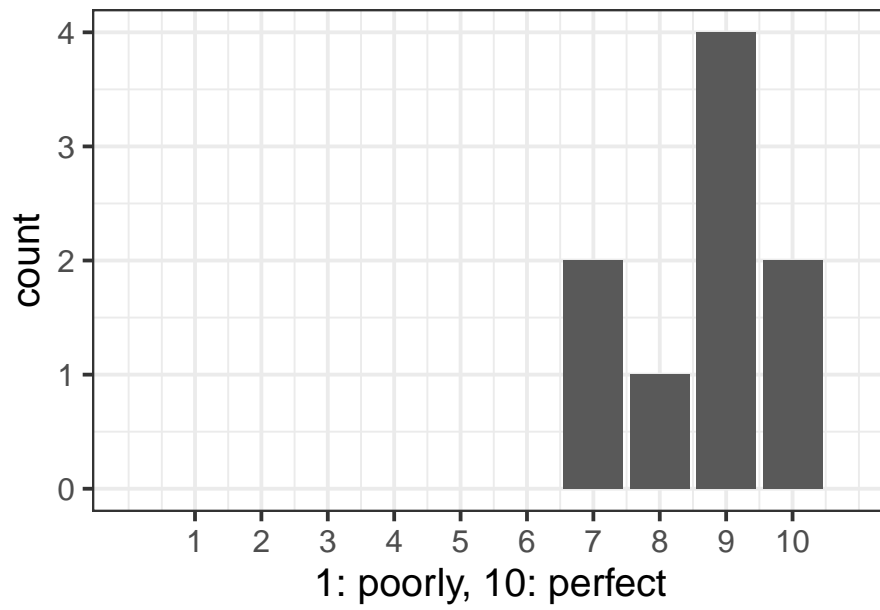


**1.10 Have you experienced or witnessed a hostile work environment in the team? (bullying, gender harassment, sexual harassment)**

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### 1.11 How well does the team communicate as a whole?



### **1.12 What are some ways that we could improve communication in the team?**

- Being in person could help. Also I think there's going to be more pressure on us to give services to other labs and Leo should be the point person for that. I don't like being reached out to by other PIs to ask me to do things outside my responsibilities.
- It's sometimes hard to see how projects are connected or who is working on what. Team meetings that clarify this are helpful
- Maybe take time (like 10 min) during the Wednesday team meetings to check in with everyone about progress on projects. It is sometimes a really long time before the cycle of presentations to get all the way around, and its nice to hear the progress people have made. This also might be a good way to make connections about similar problems/questions. Also better reminders about what is happening at the team meeting from the person going to present would be helpful for the rest of the group to prep.
- I feel we communicate well but sometimes the important information is lost in slack messages but there has never been an issue.
- Slack, Calendly, and Google doc have been very powerful, I think, to facilitate our communications.
- Slack's good.
- NA
- weekly team meetings could include some (voluntary) sharing of work/issue updates or questions for the team, instead of the entire hour being allocated to full presentations
- N/A

### **1.13 Do you feel that lab rules/policies are clear? Are there unspoken rules or policies that you feel should be more clearly communicated?**

- N/A
- They are clear, and it's not looked down upon when I want something clarified that may be super obvious to others.
- As a collaborator, I don't know so much about the lab rules/policies. I wonder where I can find them, though.
- Pretty Clear
- Not really. I don't feel like we have many lab rules or if we do I don't know what they are.
- Yes

- All policies are clear.
- rules are quite clear
- How to handle if other PIs/groups ask for your help (something that would take more than the dsogs are designed for)?

**1.14 Are there policies you feel should be explicitly written? If so, please explain which ones.**

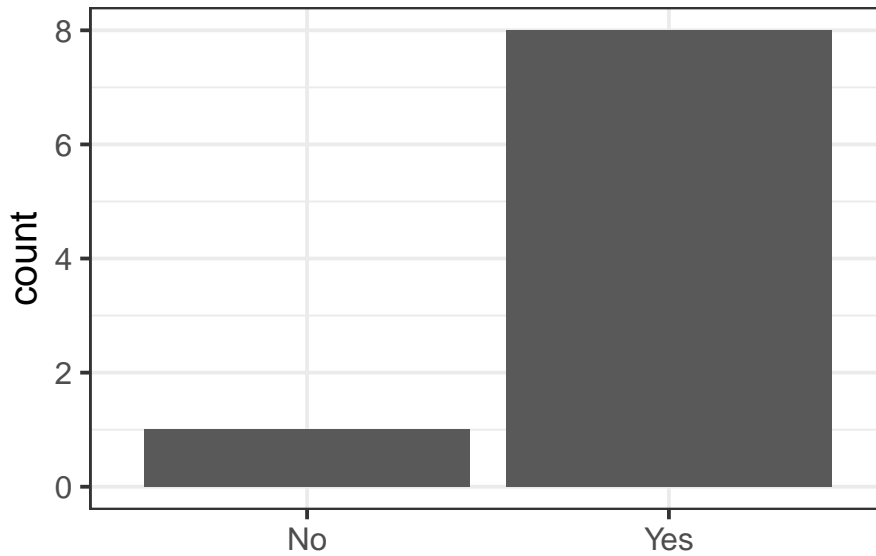
- No, I think it is pretty clear and people are helpful and understanding to explain something again.
- no
- N/A
- I think it's important to have clear policies about authorship and division of work on projects.
- No
- Not currently
- NA
- N/A
- No

**1.15 Do you feel that the same rules apply to everyone in team? If not, please explain.**

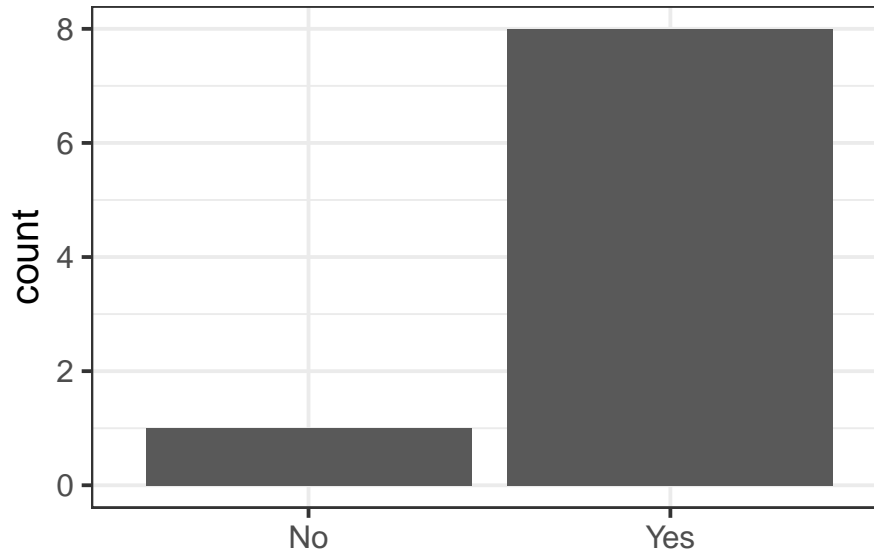
- yes
- Yes, no injustice or favoritism
- Yes
- Yes, but equitably
- yes
- N/A
- Yes
- Yes
- Yes

1.16. DO YOU FEEL EMPOWERED TO MAKE SUGGESTIONS TO ME TO IMPROVE THE TEAM CULTURE/

1.16 Do you feel empowered to make suggestions to me to improve the team culture/organization?



**1.17 Do you feel empowered to make suggestions to your colleagues to improve the team culture/ organization?**



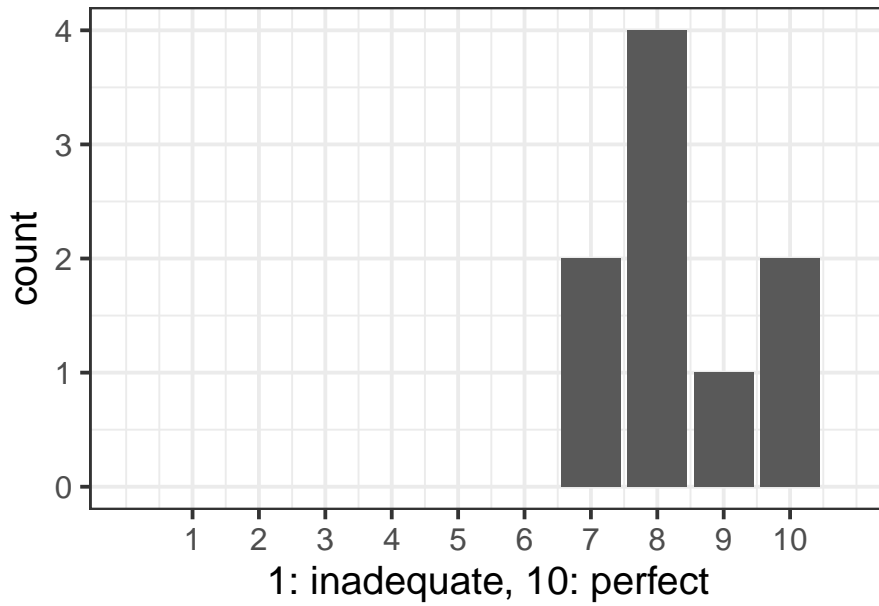
**1.18 If you do not feel empowered to make suggestions to your colleagues in the team or to me to improve the team culture/ organization, please tell me more about this.**

- I said yes to both questions :)
- n/a
- NA
- N/A
- na
- I feel empowered to suggest changes.
- I don't really feel comfortable providing negative feedback about the team.
- N/A
- Yes

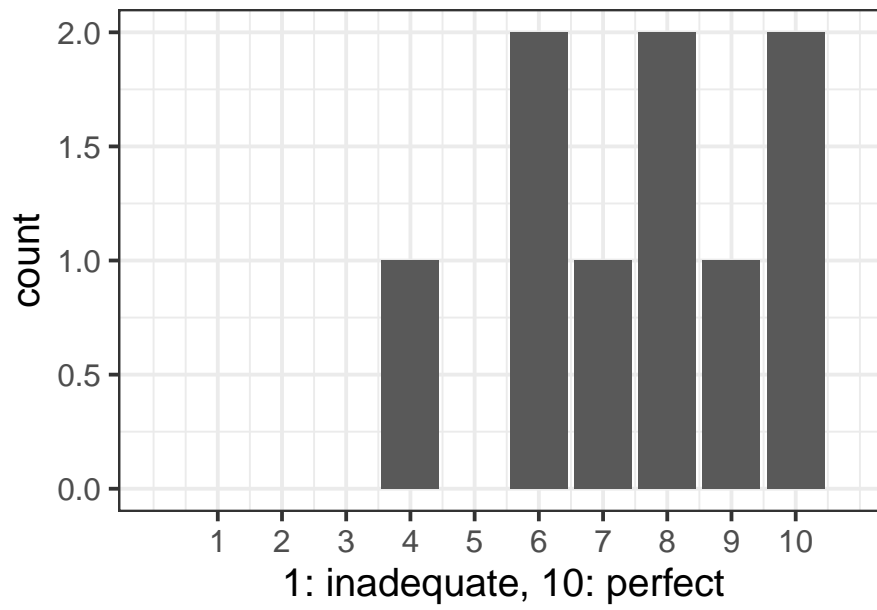


1.19. DO YOU FEEL YOU HAVE ENOUGH FEEDBACK ON YOUR PROJECT?25

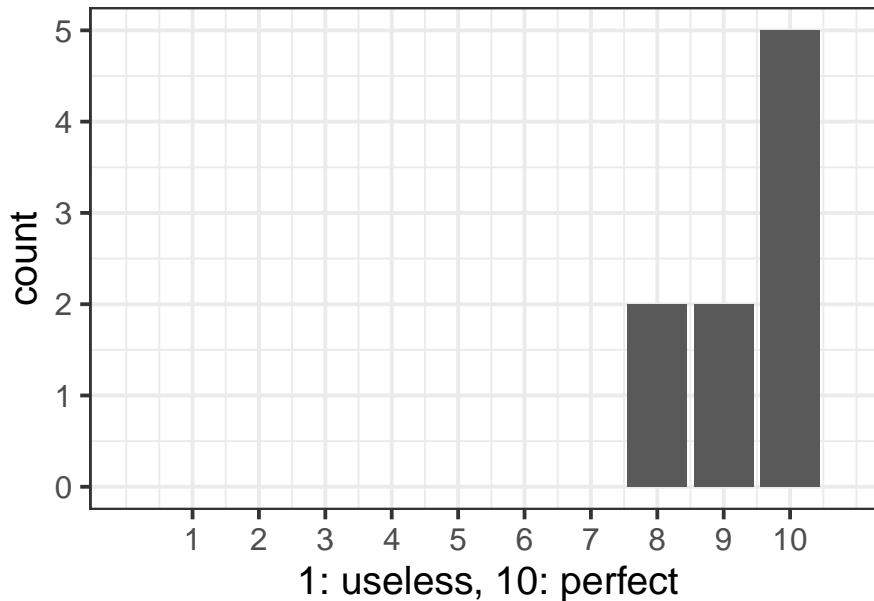
1.19 Do you feel you have enough feedback on your project?



### 1.20 Do you feel you have enough time to meet with me?



### 1.21 How useful do you find one-on-one meetings with me?



### 1.22 Is there something that could make these meetings more useful or productive?

- Maybe try to have agenda items on paper or the screen, so we don't go off too far on tangents
- na
- There was a stretch this year where a lot of meetings got canceled and it made things very hard to manage.
- planning my own questions better and improving my own communication skills
- N/A
- These meetings are pretty useful, understanding the background/purpose of what one is doing and why makes it easier to understand things. So maybe a background in the beginning would be more helpful.
- Could spend more time going over code for important analysis
- No. I really like being able to record the meetings and watch them again.
- I think we've been using the meetings very efficiently and time-efficiently. The way Leo is assigning issues to assignees at the end of meeting also works very well, I think.

**1.23 Do you think the current system of formal scheduled weekly one-on-one meetings is working? Should these be less frequent, more frequent, or stay as is?**

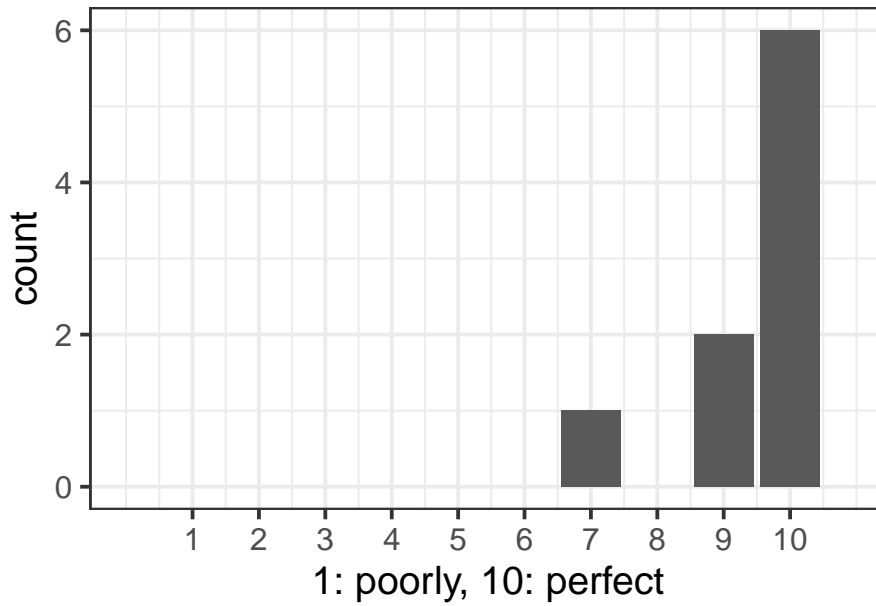
- Stay as is
- I think they're good as they are.
- This frequency is good in combination with weekly project-specific meetings.
- They can stay as-is
- fine as is
- stay as is
- The current system work well for me. I think that the Monday meetings are very helpful for me planning my week! I also feel like we make one-on-one meetings work when more are needed.
- Between 'stay as is' and 'more frequent': depending on the pace of work/progress
- stay as is.

**1.24 Do you think you would benefit from more formal feedback on your progress?**

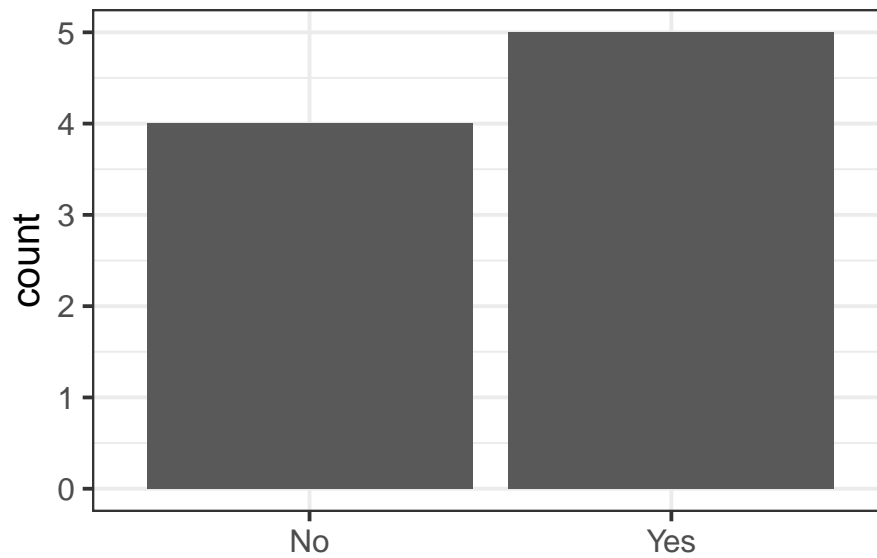
- not sure
- No, the current amount works fine
- yes
- Sure, I sometimes feel like I could benefit from code review, especially for "by the book" type analysis.
- Yes, formal and honest feedback always helps.
- yes
- Yes!
- Yes
- No

1.25. HOW SUPPORTED DO YOU FEEL BY ME, AND DO YOU THINK THAT YOU ARE GETTING THE MENTORING, CAREER ADVICE, AND GENERAL GUIDANCE TO SUCCEED?

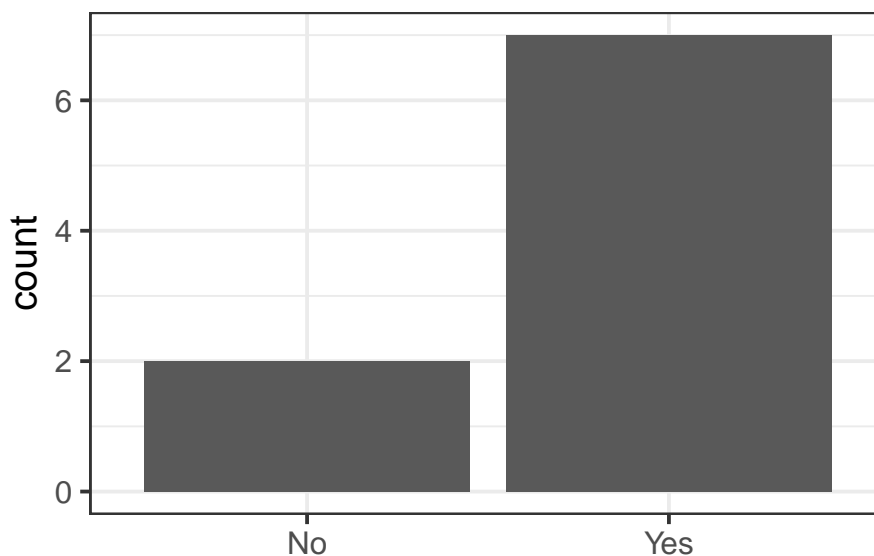
**1.25** How supported do you feel by me, and do you think that you are getting the mentoring, career advice, and general guidance to succeed?



### 1.26 Do you want formal training in giving talks?



**1.27** Do you want to have an Annual Mentoring Meeting to go over your Individual Development Plan and discuss post-PhD or post-Postdoc plans? Leo edit: see [https://lcolladotor.github.io/bioc\\_team\\_ds/career-growth.html](https://lcolladotor.github.io/bioc_team_ds/career-growth.html).



**1.28** What kind of advice or information would be useful to discuss at such an Annual Mentoring Meeting?

- N/A
- Pointing how which skills or areas of knowledge need to be improved.
- Maybe resources as to what kinds of jobs/trajectories others in computational biology typically experience, so we feel more familiar and connected with the bigger data science world
- n/a
- Going over the progress, talking about how to constantly keep improving and getting better at what you do, opportunities to branch out based on

one's interest

- Given the raises and past experience with the annual review I don't see much point. I met my goals last year and still got a bad raise.
- General future career plans and how current projects at LIBD are helpful for long-term goals
- What are the different types of career paths that can be taken for someone in Comp Bio and how does one prepare for these paths?
- Career planning, milestones to hit for advancement at LIBD. Conferences, workshops, or other opportunities I should have on the radar.

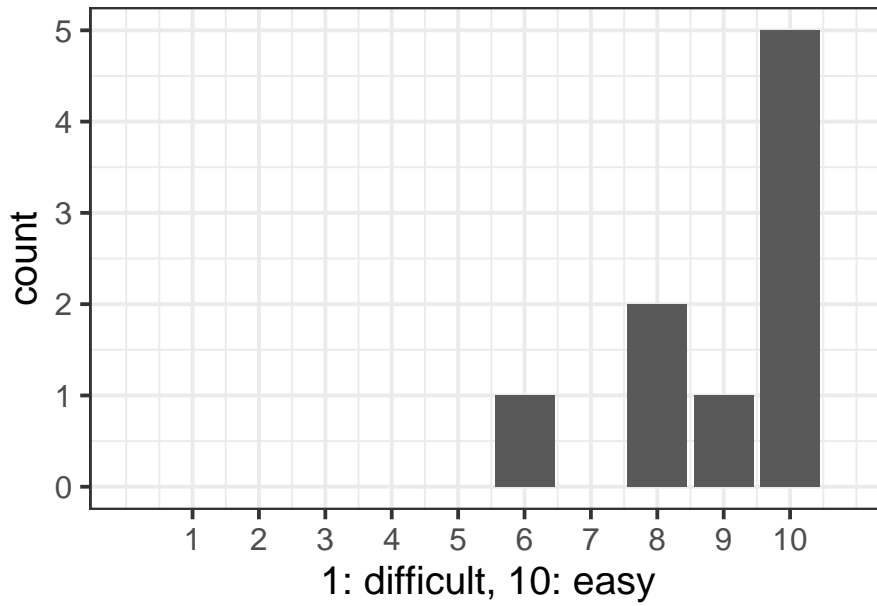
### 1.29 Do you have any explicit feedback on how I can improve my mentoring style?

- So far, Leo has been a great mentor. I don't have anything specific/constructive in my mind. But, I think I can talk more about this as I am interacting with Leo more often :)
- no
- You're awesome.
- No, please continue to be the best mentor
- N/A
- No
- Seems to be fine
- NA
- Not really!

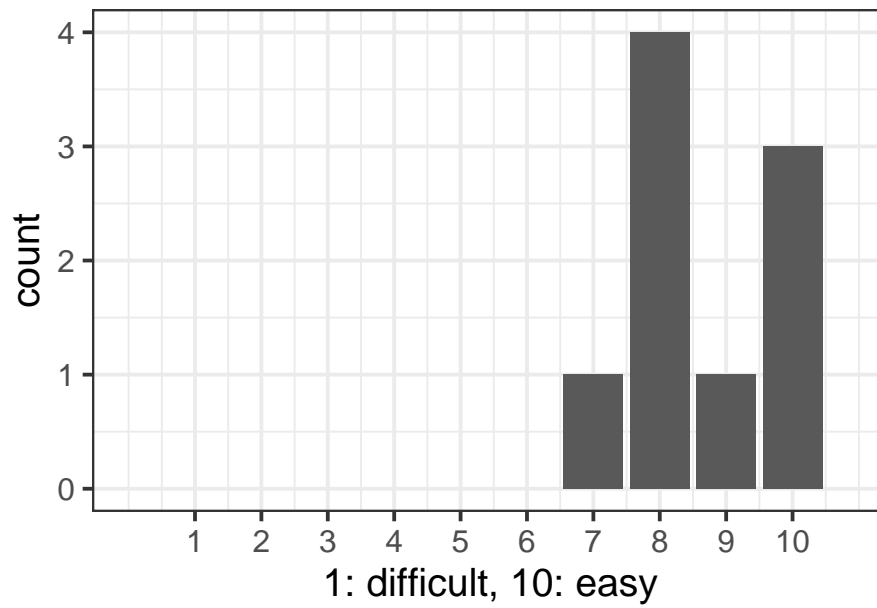


1.30. DO YOU FEEL IT IS EASY TO GET INFORMATION FROM ME?33

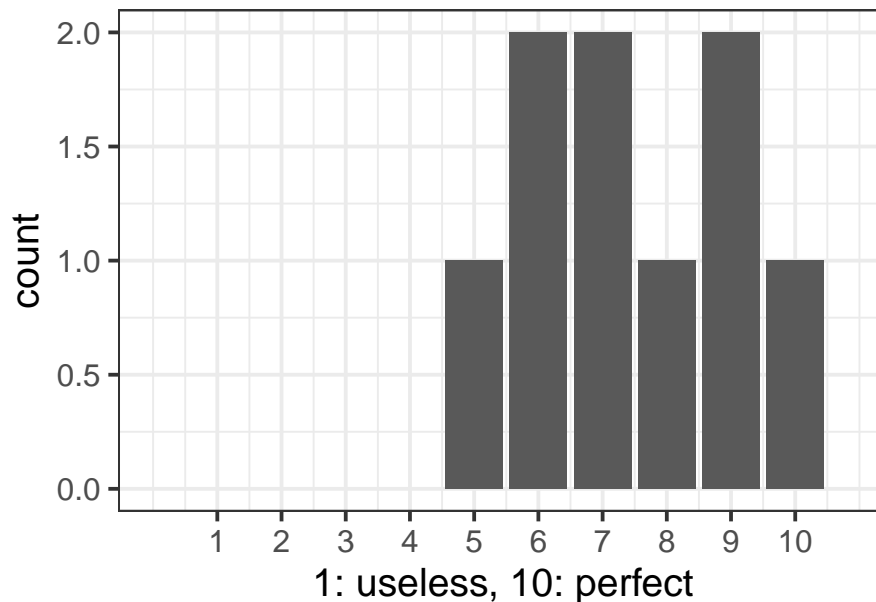
**1.30** Do you feel it is easy to get information from me?



**1.31** Do you feel it is easy to get information from other people in the team?



### 1.32 How useful do you find team meetings?



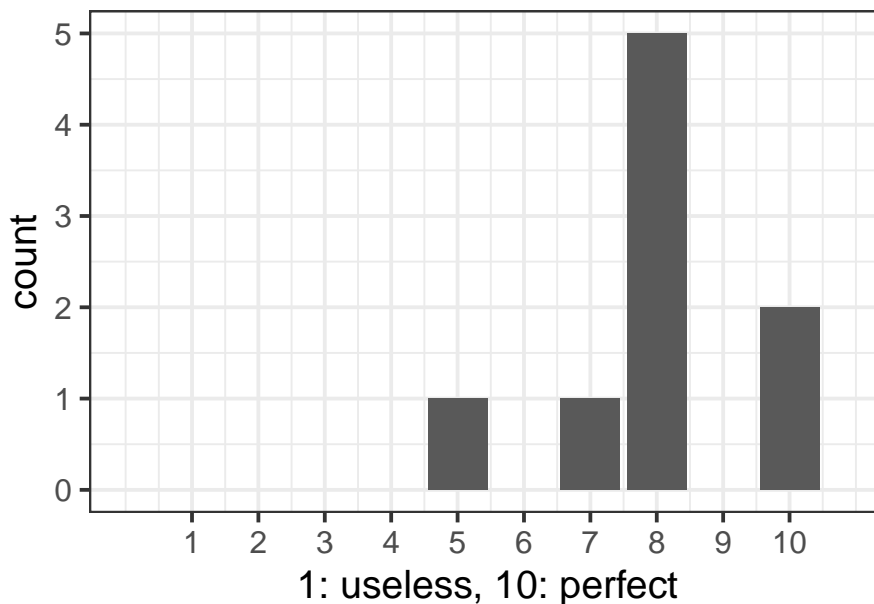
### 1.33 Is there something that could make team meetings more useful or productive?

- N/A
- Cannot say much as I do not participate in the weekly team meetings. But maybe going over some basics as we work with different people who have different levels of computational knowledge. Going over the basics in brief will help everyone come to the same a page.
- There are tons of projects happening which can be hard to keep track of when you're not a part of them. Maybe we can have a google doc or website where each team shares a few resources for people to take a look at and get a better idea of what is happening if a project sounds interesting to them.
- Not sure
- I feel like Wednesday team meeting has mostly been replaced with journal club/individual presentations, would be good to sections out time to discuss work/progress/general concerns that the team has.
- Not really
- perhaps team meetings could benefit from 10-15 min of (voluntary) updates or raising any team or work related concerns, instead of the entire

hour being allocated to full presentations or code sharing etc. from a single person

- Sorry, since I don't participate in Leo's team meetings, I don't think I can answer this question.
- I feel like meetings at the institute could benefit as a whole from having an agenda

### 1.34 How useful do you find sub-group meetings?

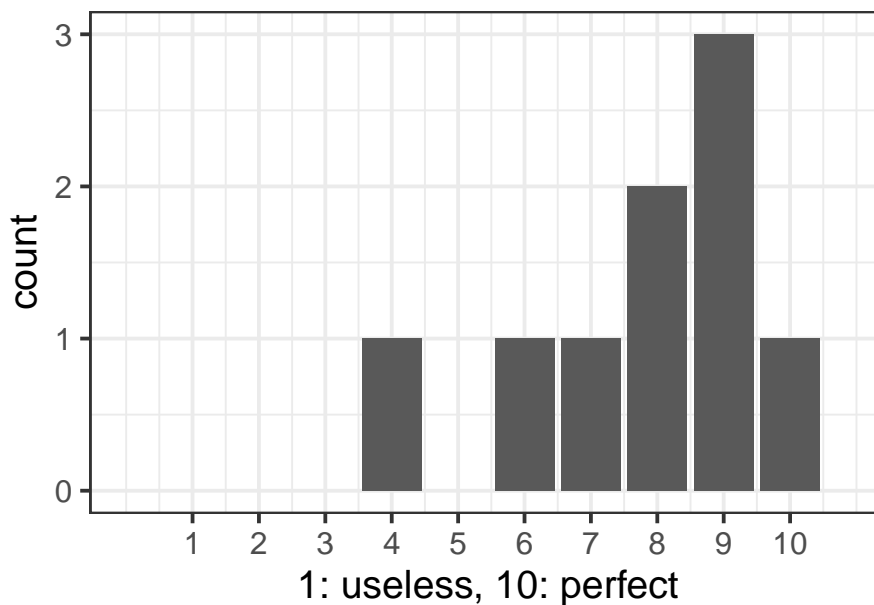


### 1.35 Is there something that could make sub-group meetings more useful or productive?

- N/A
- Group meetings are really helpful when they're among people that are working on very closely related projects. However, in many of the meetings there are too many people. I think the smaller the group meeting, the more productive it is.
- A lot of people will still have meetings without giving much to prep with.
- No, stay as it is.

- Sorry, I don't get what sub-group meetings are.
- some of these sub-group meetings could be replaced by asynchronous communication in writing - by Slack or email
- No
- na. Sometimes we end up doing things in our meeting that are different from my expectations/agenda. That tends to throw me off a bit, but perhaps it's the nature of the work.
- More frequently developing an agenda (especially if multiple groups have updates/work to present)

### 1.36 How useful do you find the journal club?

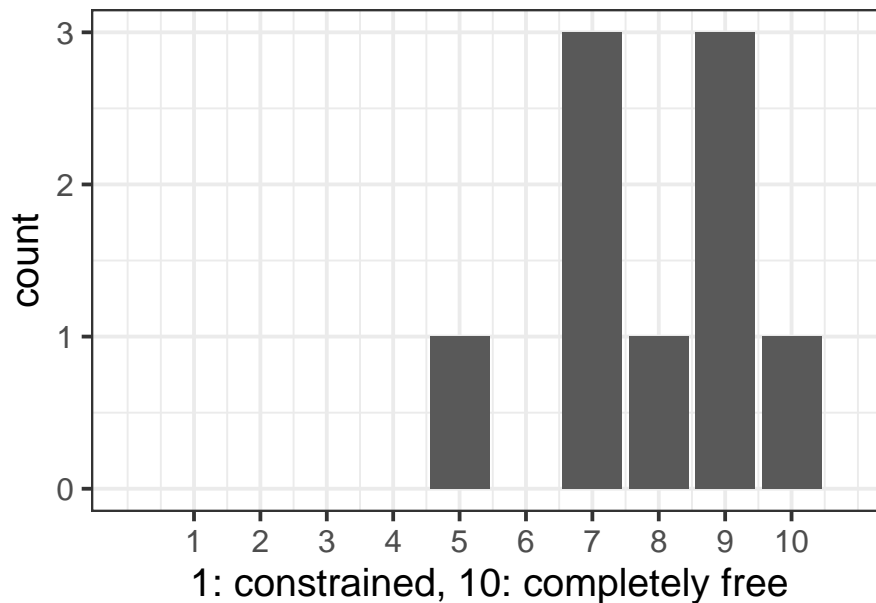


### 1.37 Is there something that could make the journal club more useful or productive?

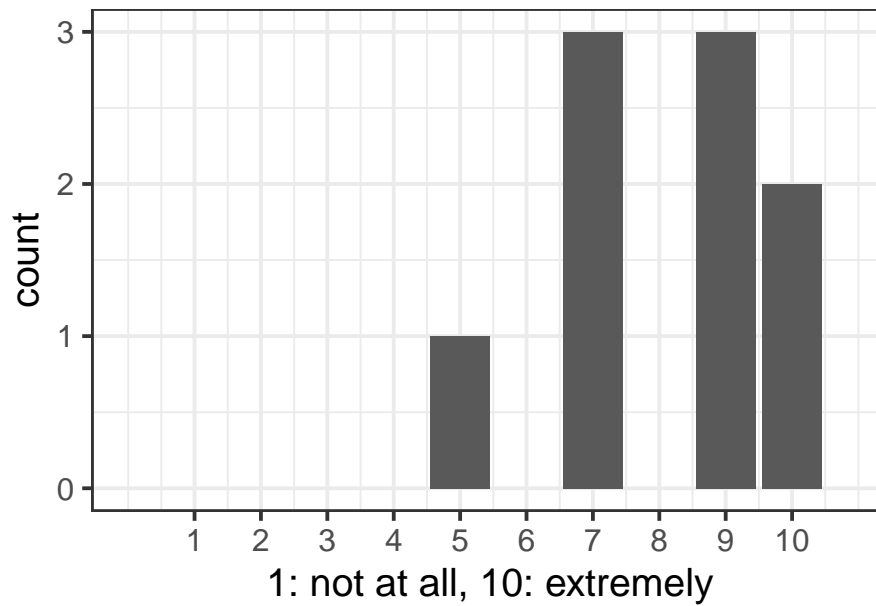
- I wonder if we can have it in a smaller group for those who are not as extraverted. Having it in a spatial group meeting is sometimes overwhelming.
- no
- Maybe talk about how useful the journal club tools or packages are for our data.

- I think journal club should only be done in sub-group meetings
- There was talk of reviewing “classic” bioinformatics methods papers, but that has not happened yet. Choosing papers that are more relevant to everyone in the core group would make this more engaging and worthwhile. Also making sure paper presentations are the correct length/scope.
- More discussion based
- N/A
- If we have a Q&A session where each person attending is encouraged to ask a question, or maybe just post a question on slack, then that’s more incentive to read the paper.
- N/A

### 1.38 How much freedom do you feel you have to decide how you do your work?



### 1.39 How collaborative do you think the team is?



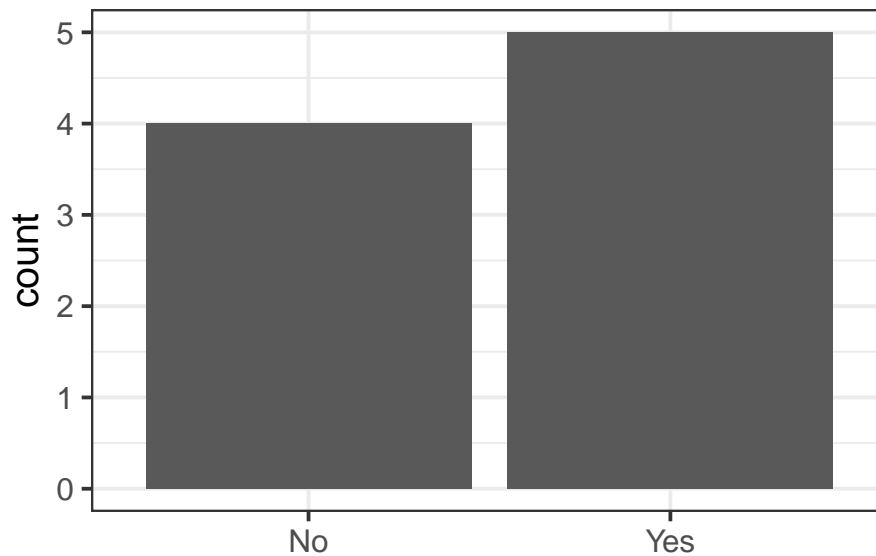
### 1.40 Do you perceive that there is any favoritism in the team? Please elaborate.

- No
- No
- Not really - I would be surprised if there is someone who feels it that way.
- No.
- No
- no
- No
- no
- No, but I am realizing I've been dealt a bad hand with some projects.

**1.41 Are there any issues with collaborations in the team that are not working? Please explain.**

- No
- So far, I've seen no issues.
- No
- No
- No
- No
- N/A
- no
- no
- No

**1.42 Are you aware of the team's authorship policies?**



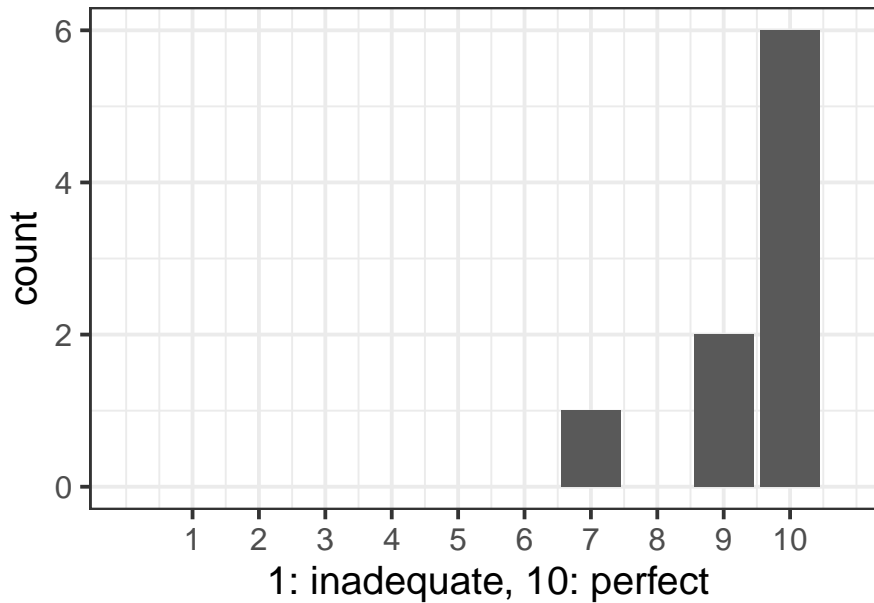


1.43. DO HAVE ANY CONCERNS ABOUT ANTICIPATED AUTHORSHIP ON PAPERS DESCRIBING YOUR W

**1.43 Do have any concerns about anticipated authorship on papers describing your work or collaborations that you are involved with?**

- no
- No
- No
- Nope
- No
- No
- no
- They're pretty vague
- No

**1.44 Please rate whether you feel the team provides you with the tools and technologies you need?**



**1.45 Do you feel you have received proper training to perform the techniques required for your work?**

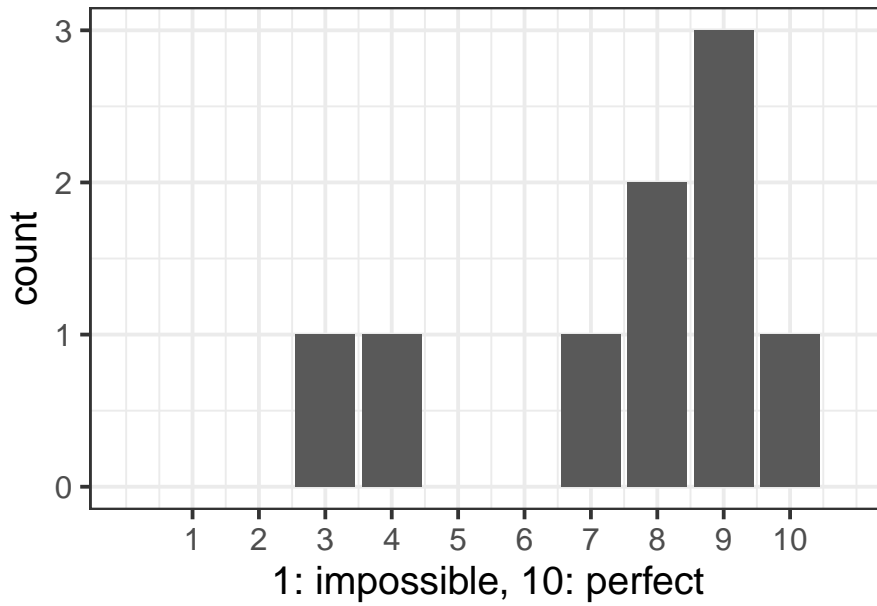
- Yes for the most part, and I feel that I am given the right resources when needed.
- Yes
- Yes
- Yes
- yes
- I feel like I'm gaining the proper training.
- yes
- N/A - I rely on others for their expertise for now.
- Mostly yes

**1.46 Is there further training you would like to receive to help you accomplish your goals?**

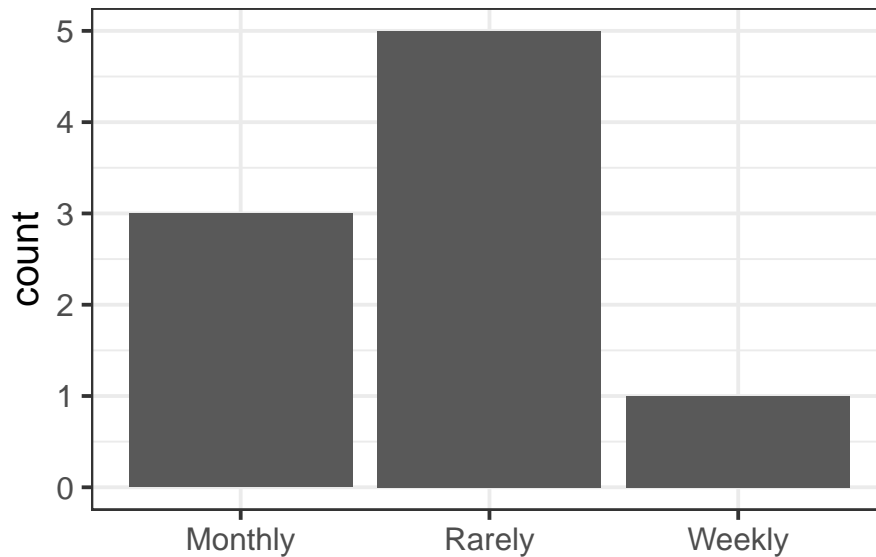
- No
- nothing specific
- I would like more training in statistics
- Recommended free resources for learning/reviewing biostats; maybe a central resources for reviews on technology/methodology, etc. would be really useful
- Python
- Maybe some sort of single cell workshop/bootcamp
- yes
- Yes, I am thinking about it, and I would get back to Leo once I have a better idea about the type of training or what I want to get trained on.
- Maybe, depending on the task.

1.47. HOW EASY IS IT EASY TO LOCATE THINGS IN AT JHPCE / GITHUB?43

1.47 How easy is it easy to locate things in at  
JHPCE / GitHub?



**1.48** How often do you encounter issues that could have been averted if things were better organized? E.g. missing README or GitHub repository.



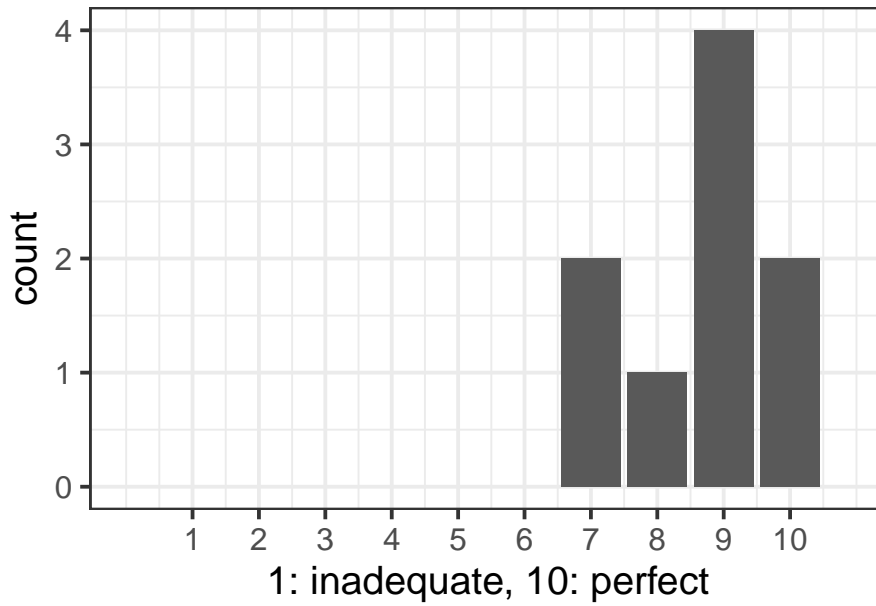
**1.49** Please tell me more about the kinds of organizational issues you have encountered and any suggestions to improve such issues.

- na
- I mostly only work with my repos
- N/A
- Collaborators not using JHPCE/github for their work, and I don't know how to fix this except keep asking & teaching. But I like the direction we have been headed with JHPCE/project organization, feels like a big improvement from last year!
- N/A
- I have a hard time finding or accessing data that is used in some scripts. If I want to re-run someone's script with their original data, usually I can't find it.

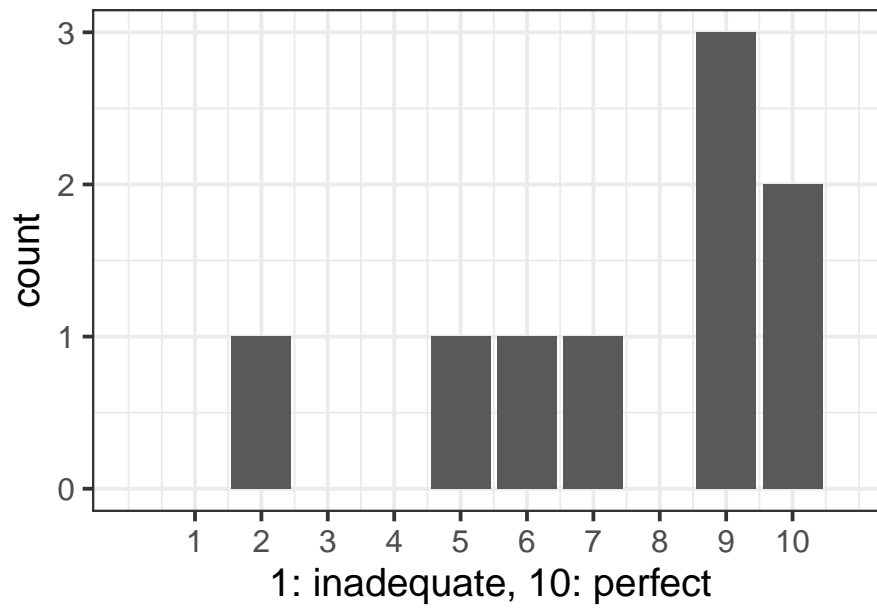
1.50. WHAT IS YOUR OPINION OF THE LEVEL OF TECHNICAL SUPPORT IN THE TEAM?45

- Code outside of repositories or lacking comments or background context (like a README)
- Haven't faced any yet,
- no issues

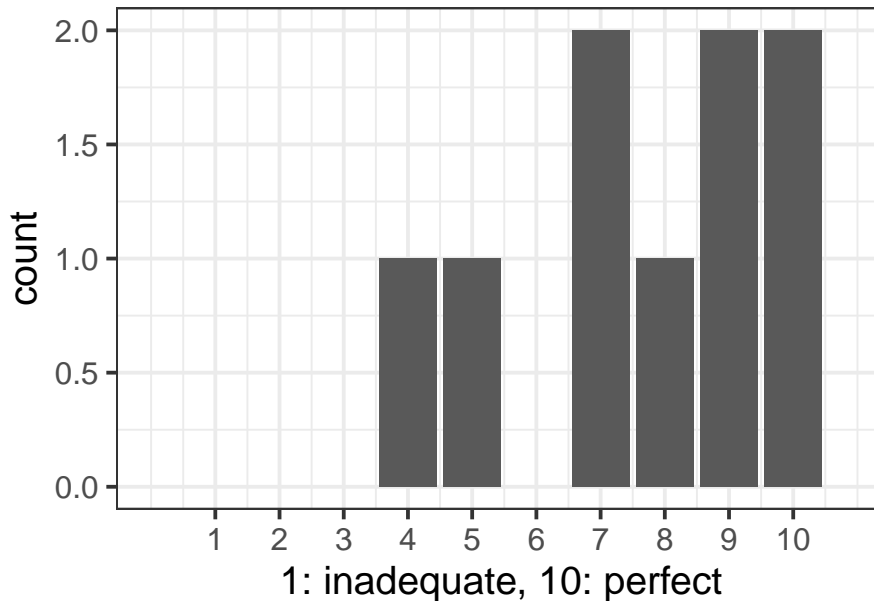
1.50 What is your opinion of the level of technical support in the team?



**1.51** What is your opinion of the level of administrative support in the team?



**1.52 What is your impression of the funding of the team?**



**1.53 If we had the funds to hire one more full-time person, what kind of person should we hire and what role would they play in the team?**

- Staff Scientist with engineering heavy abilities
- Someone who is more experienced than us and has good mentorship skills
- A staff scientist still makes sense, who could be another source of knowledge
- N/A
- A staff scientist who could share more of the mentoring roles as Leo
- Staff scientist that could help spread out big projects/spot check work
- I think it could be good to have someone who's dedicated to teaching/lecturing/training.
- a bioinformatics or biostatistics scientist with a strong Computer Science skills to address the more complex computational problems and algorithms
- I don't know

**1.54 Is there something that you experienced in a previous job that you wish we also did here?**

- Frequently we updated on what progress others were making.
- NA
- no
- No
- N/A
- Culture surveys for the broader institute
- This place is a way better than my previous workplace almost in every aspect - this is not a lie.
- No
- NA

**1.55 Are there any concerns or other areas of the team you believe could be improved that have not been addressed in previous questions? Please list any other areas you think could be improved or should be addressed.**

- no
- N/A
- The gap in pay due to inflation and a robust biotech market is such that we will continue to lose colleagues and have vacancies if we cannot figure out compensation.
- No. I think Leo is a great mentor
- This is pretty thorough!
- N/A
- Nope.
- no
- No



1.56. FINALLY, DID YOU FIND THIS SURVEY USEFUL? IF YES, HOW OFTEN SHOULD THE SURVEY BE CONDUCTED?

### 1.56 Finally, did you find this survey useful? If yes, how often should the survey be conducted?

- Yes s, annually
- Yes.
- Yes. Yearly.
- Yes, somewhat useful. Yearly seems adequate.
- Yes, it felt more useful the first time we did it. Its pretty long and since there were no drastic changes from last year so it felt a bit redundant at times. Yearly is probably the correct interval but maybe extract some questions sections out for their own survey, for instance the “Mentoring” questions may be best to ask after we have done performance reviews/career meetings for the year so that experience is fresh. I think if it was more concise I could be more sure I gave high quality answers for each point.
- Yes, annually is ok
- Yes, yearly sounds perfect
- Yes! Maybe twice a year
- It is useful. As a collaborator, I found myself limited or found it somewhat hard to do the survey because I think many of the questions were specific to Leo’s team and culture, which I might not be familiar with. But, I would agree that doing this often will be helpful as a sanity check for the team environment.



## Chapter 2

# Survey 2021-03

### 2.1 What 3 words would you use to describe our team culture?

- independent, relaxed, supportive
- organized/helpful/friendly
- supportive, dedicated, curious
- collaborative, supportive, productive
- Helpful, safe, encouraging
- Independent, creative, supportive

### 2.2 What do you like most about working here?

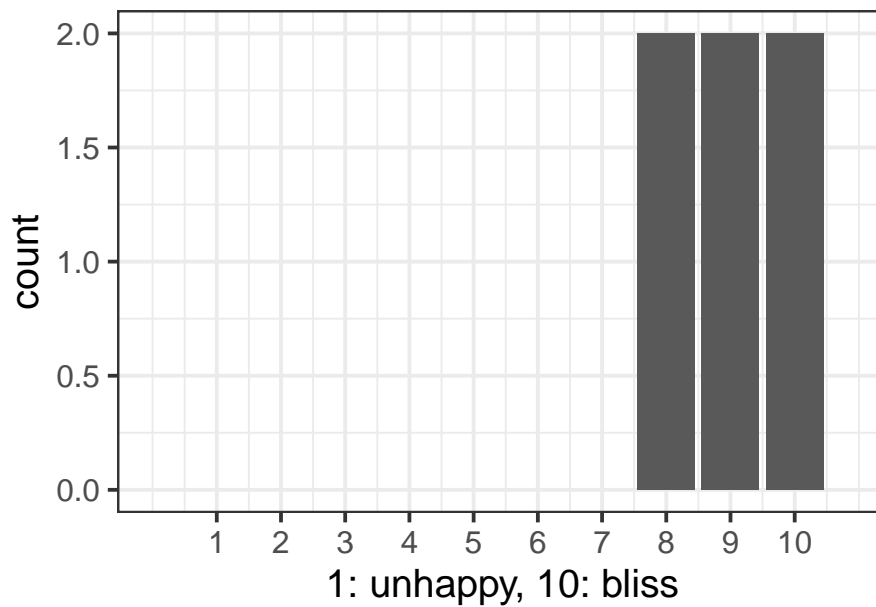
- Getting to learn so many new things in a not super stressful way
- Lots of room to grow, no expectation that you know everything, and very supportive of people learning new things
- my colleagues are great
- Learning loads of things that are really helpful for my scientific career in a team where everyone is happy to help, and where the PI is giving me feedback and pushing me to grow. Also I like that the human part is not lost.
- Support for learning and career development at every stage
- There's a huge amount to learn, and opportunity to improve many skills

### 2.3 What do you like least about working here?

- I don't think there is something I dislike

- NA
- Too many slack channels
- pay and career growth are questionable
- Can sometimes feel a bit isolated, but that's probably more an issue with remote work in general
- There is sometimes not enough context or explanation given for the goals of a project, which can make it hard to jump in.

## 2.4 How happy are you in the team?



## 2.5 Is there something that could be provided to make you happier?

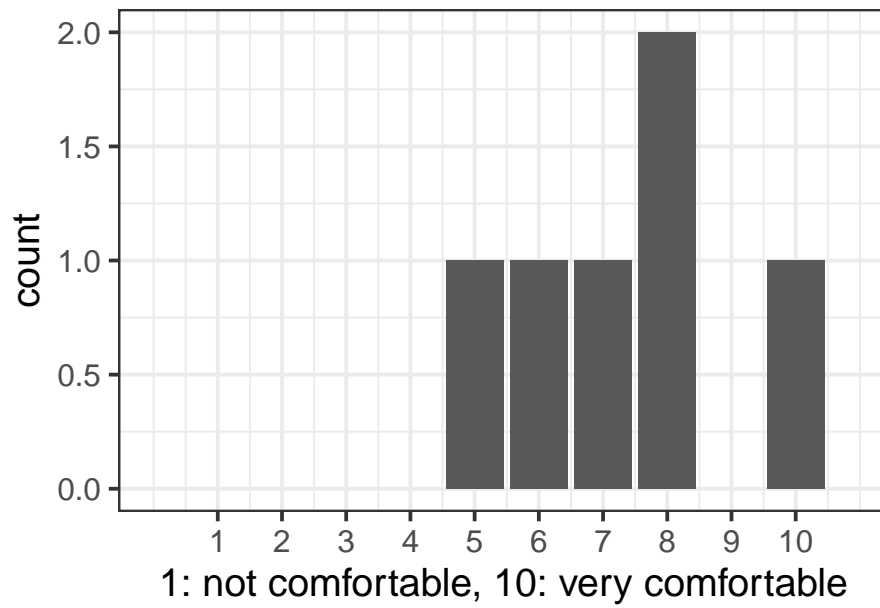
- Excited to get back in the lab and work more closely with others
- upward career path.
- Weighted blankets
- No
- I like working on projects with one other person
- No.

2.6. *WHAT IS YOUR IMPRESSION OF SOCIAL LIFE IN THE TEAM? TOO SOCIAL, NOT ENOUGH, OR JUST*

**2.6 What is your impression of social life in the team? Too social, not enough, or just right? If you want to improve the social life in the lab, what are your suggestions for achieving this?**

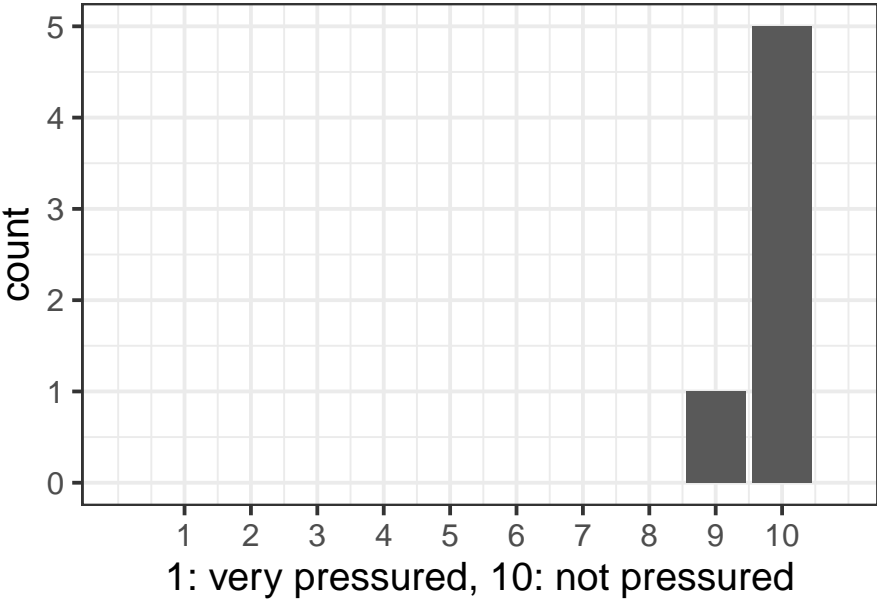
- Social life is right
- once the pandemic is closer i think the team will get to know each other better.
- It feels not quite social enough, but this probably mostly has to do with inherent COVID restrictions which can't be easily avoided. I'm not sure the best way to improve.
- Hard to answer this question given that we've been WFH for over a year - I think we are the right amount of social
- I think we could be a bit more social, but it's difficult right now during the pandemic
- I think we are doing what we can with the extenuating circumstances. I am glad we are getting back to doing happy hours now the weather is nice.

**2.7** How comfortable do you feel sharing personal concerns (housing, financial, family, physical or mental health) with me?

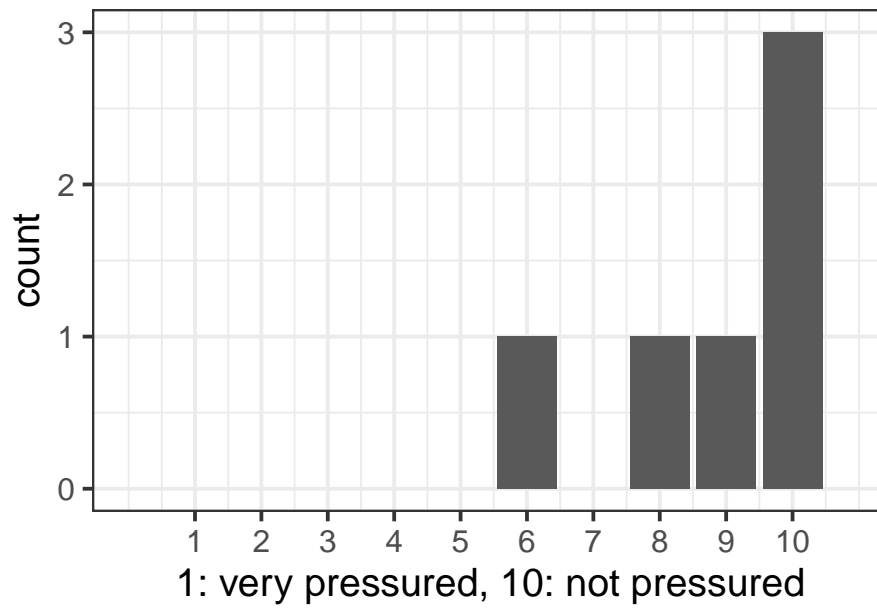


2.8. DO YOU FEEL EXPLICIT OR IMPLICIT PRESSURE TO WORK MORE HOURS THAN YOU FEEL IS HEALTHY?

**2.8 Do you feel explicit or implicit pressure to work more hours than you feel is healthy?**



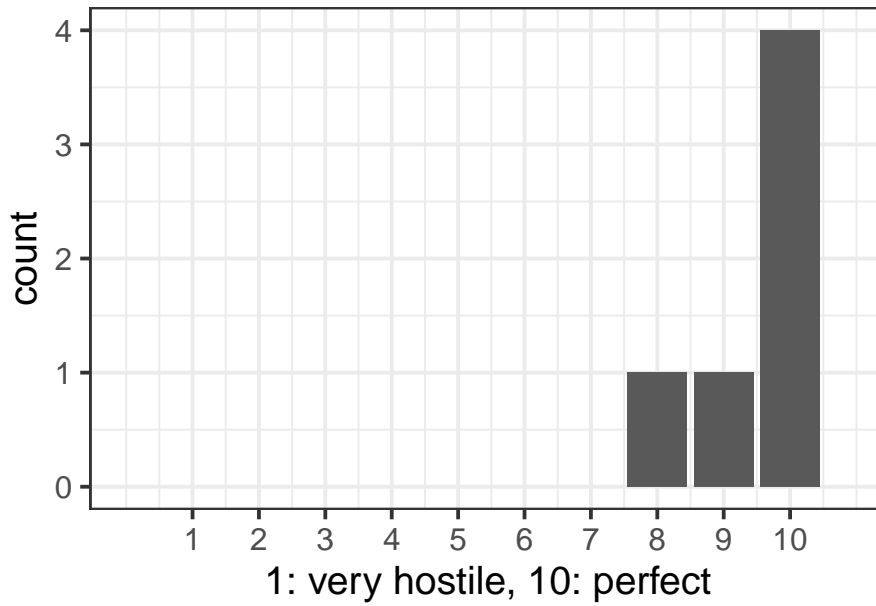
## 2.9 Do you feel explicit or implicit pressure to avoid taking vacations?



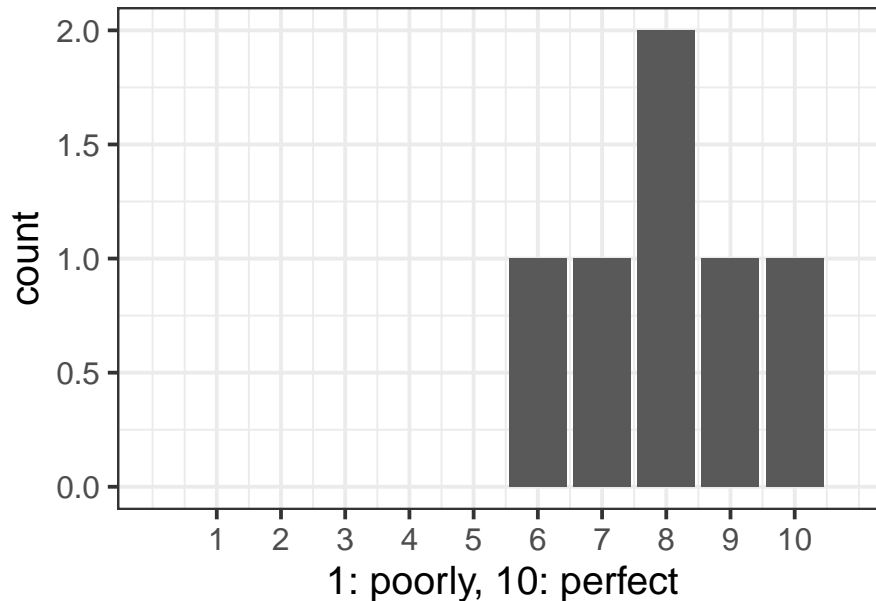


2.10. HAVE YOU EXPERIENCED OR WITNESSED A HOSTILE WORK ENVIRONMENT IN THE TEAM? (BU

**2.10** Have you experienced or witnessed a hostile work environment in the team? (bullying, gender harassment, sexual harassment)



### 2.11 How well does the team communicate as a whole?



### 2.12 What are some ways that we could improve communication in the team?

- I feel like whatever answer I would give to this question is less relevant now that Lieber is opening back up
- I think that we communicate very well.
- We need to encourage more collaboration to develop less experienced members as well as encourage people to ask for help faster.
- On personal projects, it's sometimes hard to get as much external feedback as would be ideal. Assigning multiple people to a particular project can improve internal communication and reduce the need for frequent feedback from you.
- I think it is ok and slack is a perfect platform to do it.
- I liked discussing the “nuts and bolts” of our cluster usage/needs. Maybe we can focus some of our lab discussions on the tech/code side in addition to the science side. Also we never really put together the code review sessions and I feel like that would be a useful tool. Some times I am unsure which meetings I am expected to attend.

2.13. DO YOU FEEL THAT LAB RULES/POLICIES ARE CLEAR? ARE THERE UNSPOKEN RULES OR POLI

**2.13 Do you feel that lab rules/policies are clear? Are there unspoken rules or policies that you feel should be more clearly communicated?**

- I feel pretty good about policies
- Rules are clear.
- Lab rules are clear to me
- I guess most rules are unspoken. I don't think we have a behavioral issue but any specific policies could be put in writing.
- if I had to give one, I would say baseline expectations across all projects
- Rules are clear.

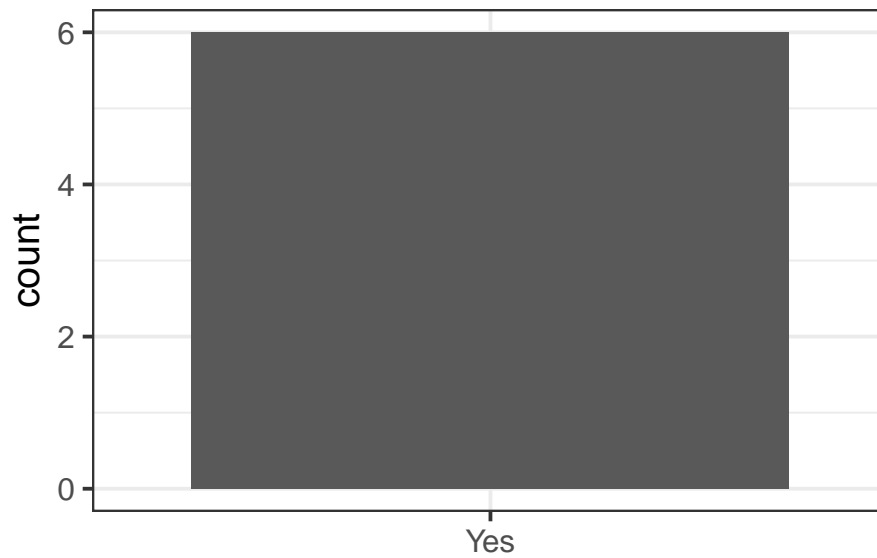
**2.14 Are there policies you feel should be explicitly written? If so, please explain which ones.**

- NA
- No
- No.
- No
- No
- Guidelines for data privacy, what should we be careful to keep secure?

**2.15 Do you feel that the same rules apply to everyone in team? If not, please explain.**

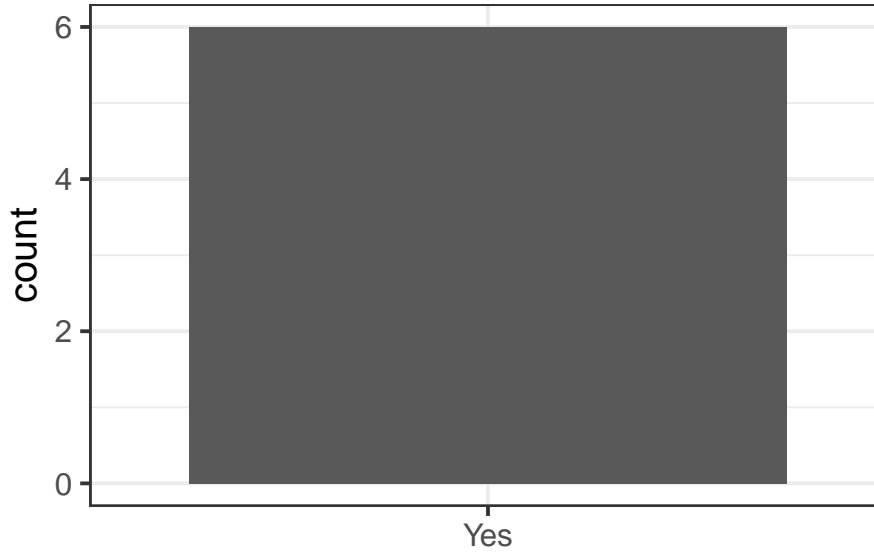
- Yes
- Yes
- Yes.
- Yes
- yes
- —

**2.16** Do you feel empowered to make suggestions to me to improve the team culture/organization?



2.17. DO YOU FEEL EMPOWERED TO MAKE SUGGESTIONS TO YOUR COLLEAGUES TO IMPROVE THE

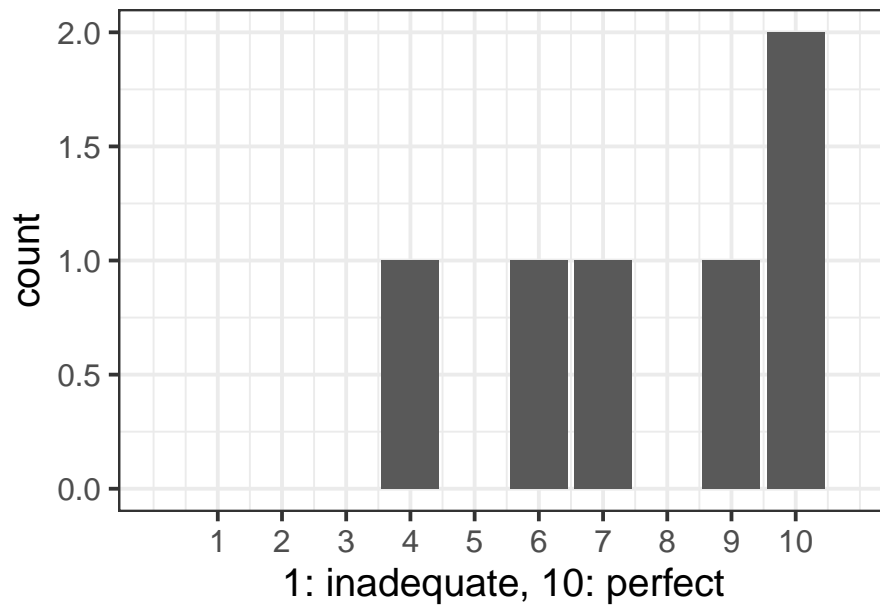
**2.17** Do you feel empowered to make suggestions to your colleagues to improve the team culture/ organization?



**2.18** If you do not feel empowered to make suggestions to your colleagues in the team or to me to improve the team culture/ organization, please tell me more about this.

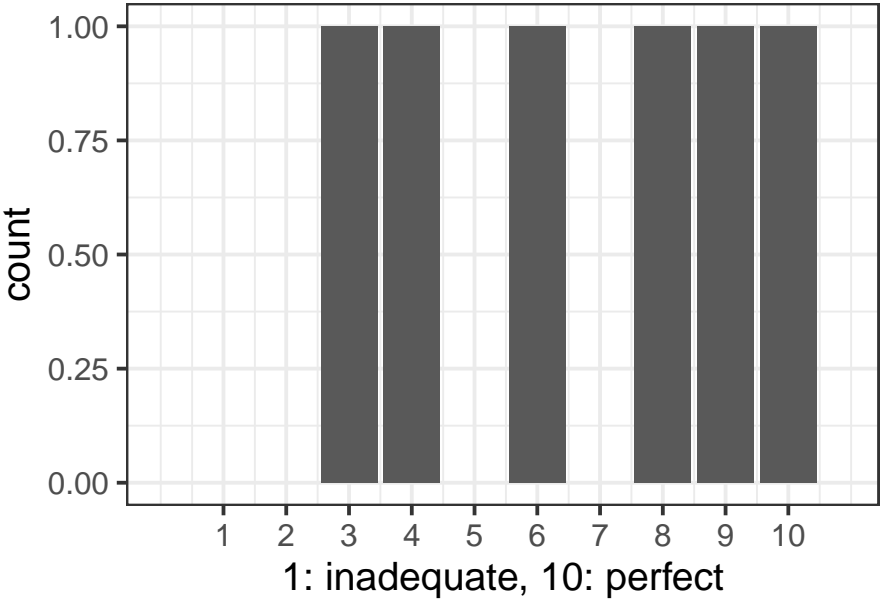
- -
- NA
- N/A
- N/A
- NA
- NA

### 2.19 Do you feel you have enough feedback on your project?

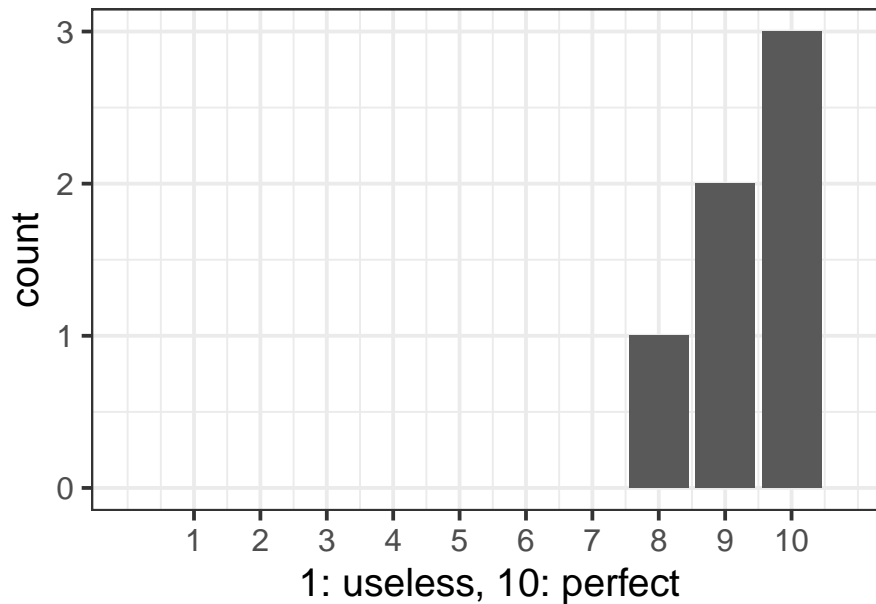


2.20. DO YOU FEEL YOU HAVE ENOUGH TIME TO MEET WITH ME?63

**2.20** Do you feel you have enough time to meet with me?



## 2.21 How useful do you find one-on-one meetings with me?



## 2.22 Is there something that could make these meetings more useful or productive?

- I think everything is okay
- My meetings with you are always very helpful.
- I think the 1on1s on Monday could be a bit longer, sometimes it feels rushed and I feel bad delaying the next meeting if I have a few more things to say. I preferred having a longer and more flexible 1on1 built in to the week.
- NA
- Maybe an agenda
- No, they are productive.



2.23. *DO YOU THINK THE CURRENT SYSTEM OF FORMAL SCHEDULED WEEKLY ONE-ON-ONE MEETINGS IS WORKING?*

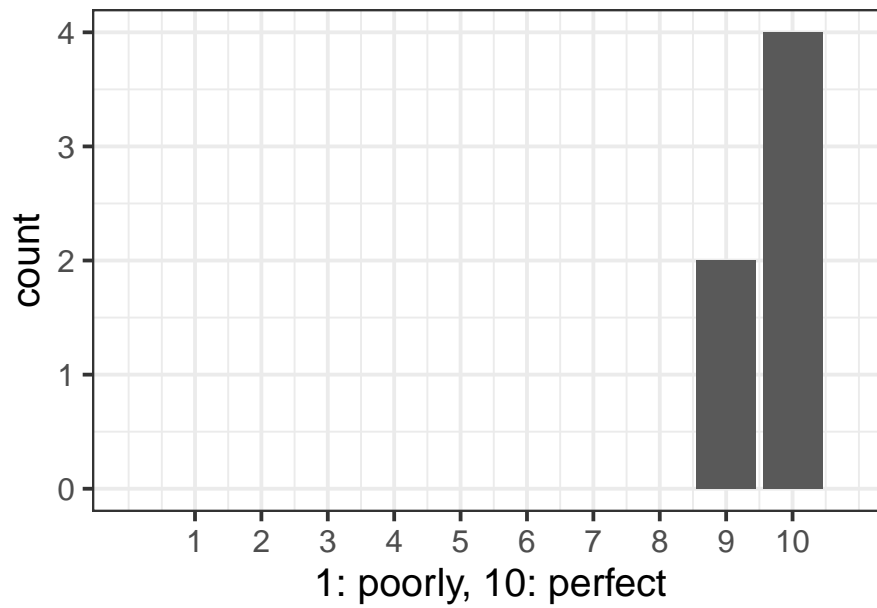
**2.23 Do you think the current system of formal scheduled weekly one-on-one meetings is working? Should these be less frequent, more frequent, or stay as is?**

- The current system is good.
- Yes and maybe paired analysis sessions would be good
- As is is fine, might like more time but I could request it on Calendly
- I think once a week is a good frequency
- I think weekly is good.
- It works and I really like this system. I think it should stay as it is.

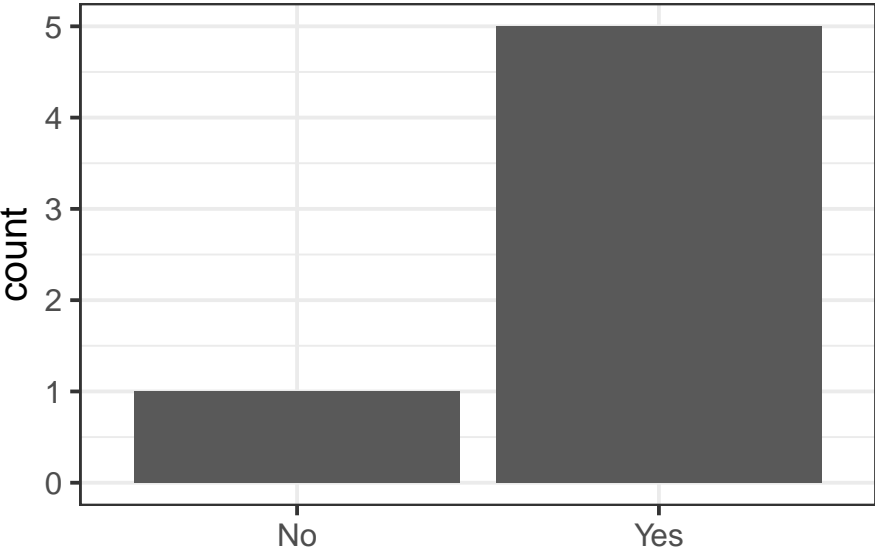
**2.24 Do you think you would benefit from more formal feedback on your progress?**

- No
- Yes
- Yes
- Yes, if possible, though it doesn't need to be formal.
- I think the feedback I receive is excellent
- Yes, especially when it comes to code in things I am learning

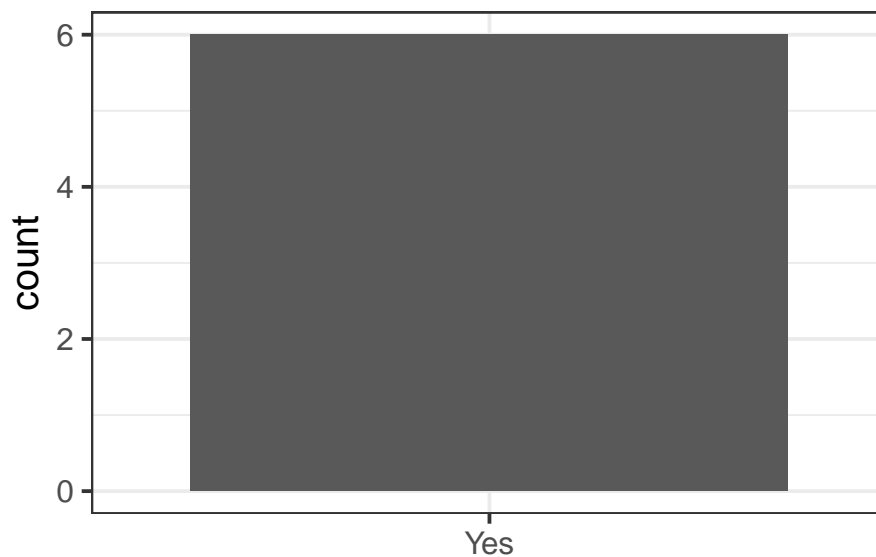
**2.25** How supported do you feel by me, and do you think that you are getting the mentoring, career advice, and general guidance to succeed?



**2.26 Do you want formal training in giving talks?**



**2.27** Do you want to have an Annual Mentoring Meeting to go over your Individual Development Plan and discuss post-PhD or post-Postdoc plans? Leo edit: see [https://lcolladotor.github.io/bioc\\_team\\_ds/career-growth.html](https://lcolladotor.github.io/bioc_team_ds/career-growth.html).



**2.28** What kind of advice or information would be useful to discuss at such an Annual Mentoring Meeting?

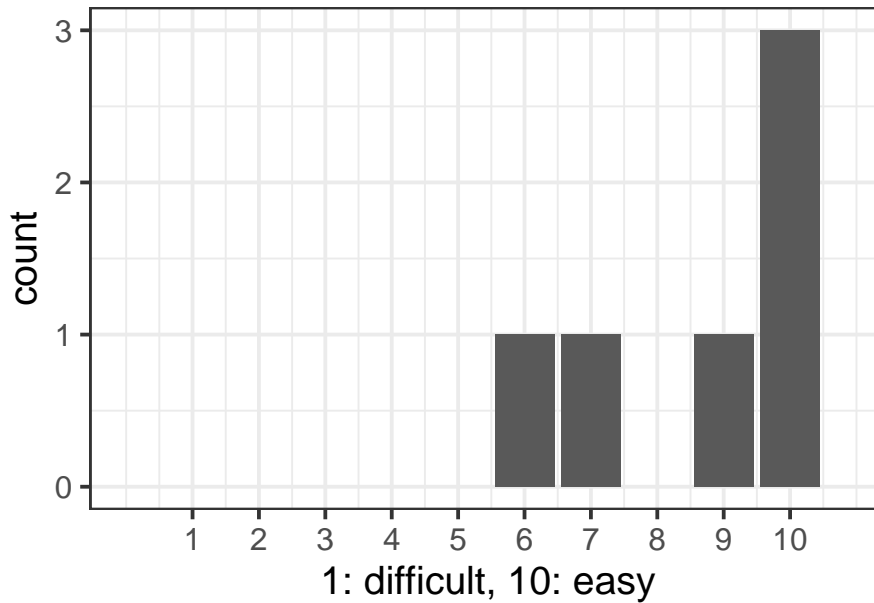
- Skills that need to be learned. Areas of weakness that need to be improved.
- Career goals & next steps at LIBD. Potential opportunities (projects, talks, ect.)
- How to apply to phd programs. Leo and I have already talked about this.
- Our current annual meetings are formatted well.
- NA
- How to get promoted

2.29. DO YOU HAVE ANY EXPLICIT FEEDBACK ON HOW I CAN IMPROVE MY MENTORING STYLE?69

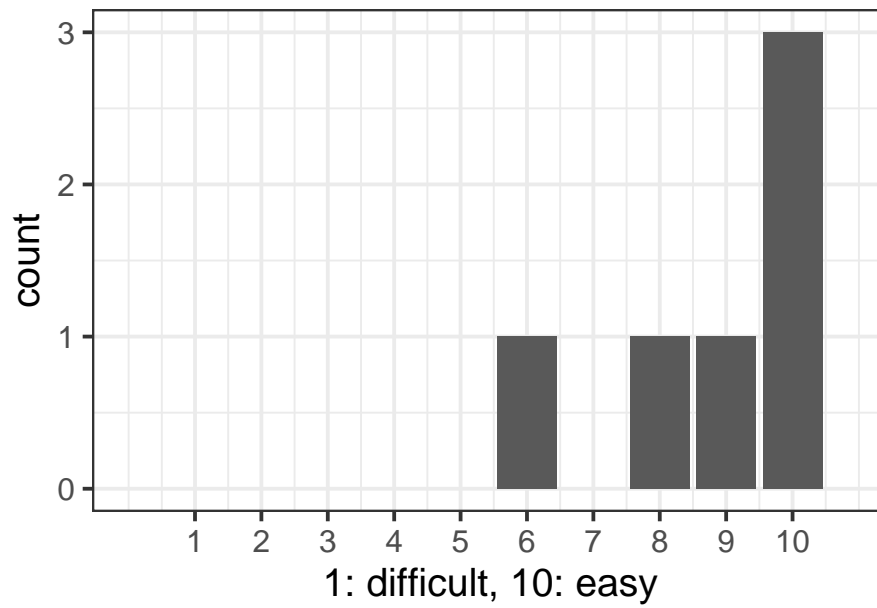
## 2.29 Do you have any explicit feedback on how I can improve my mentoring style?

- No
- Probably a little more structure in terms of expectations around progress and deadlines.
- NA
- The current style is very good.
- I think you're a great mentor.
- Not really

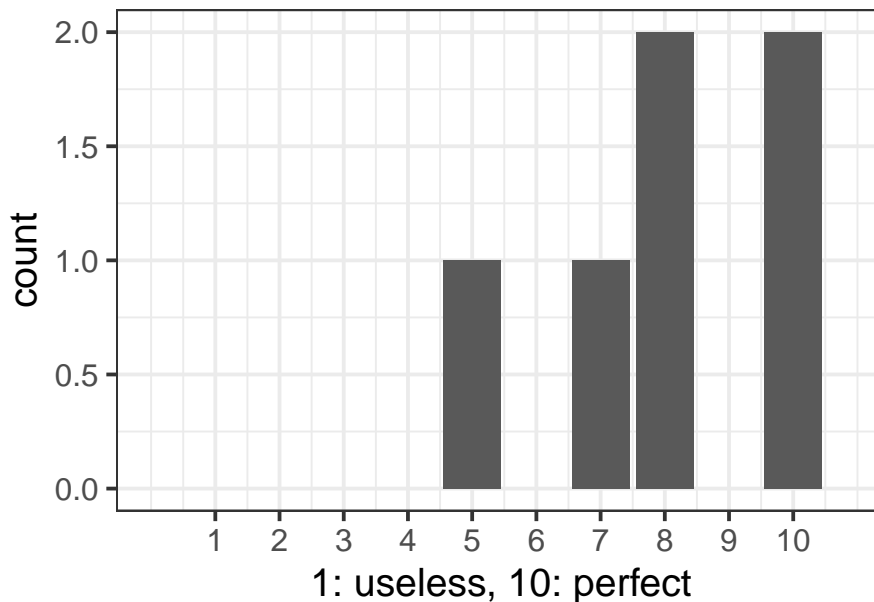
## 2.30 Do you feel it is easy to get information from me?



**2.31** Do you feel it is easy to get information from other people in the team?



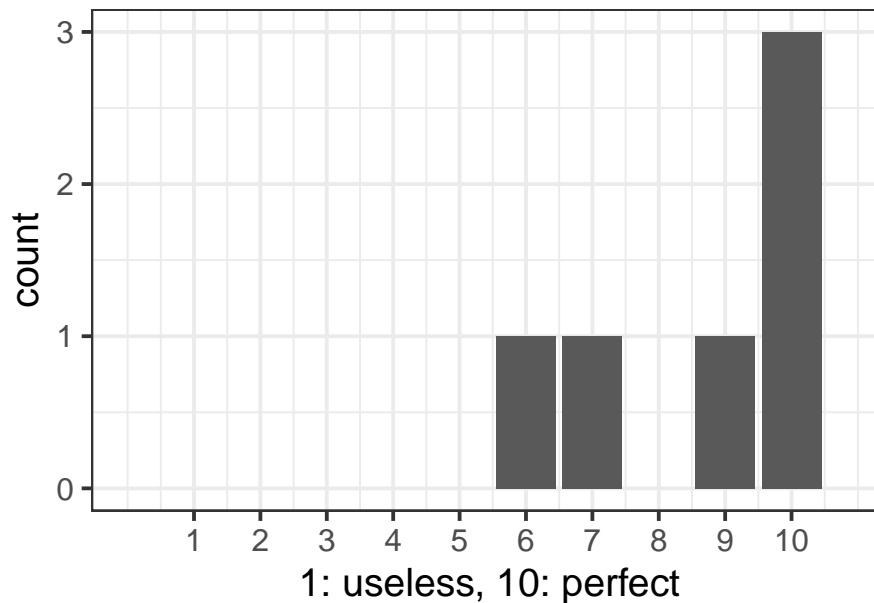
### 2.32 How useful do you find team meetings?



### 2.33 Is there something that could make team meetings more useful or productive?

- We could maybe focus more on problems we encounter/ are working on during the week.
- Maybe a scheduled agenda
- I think our meetings are very productive.
- No
- It's nice to hear what everyone is up to in their individual projects, but its not always useful (it can be easy to check out). Maybe we could make the Notion board more of a part of it? Do a number rundown (we put up x number of tasks to do and got y done). It can be easy to forget the Notion board since we don't really engage with it at meetings. My favorite part of the when everyone gets chatting about a subject work related or not.
- they're more or less fine as-is. The only thing I can think of that could be useful is having someone take meeting notes, so we know what was covered. Not urgent though.

### 2.34 How useful do you find sub-group meetings?

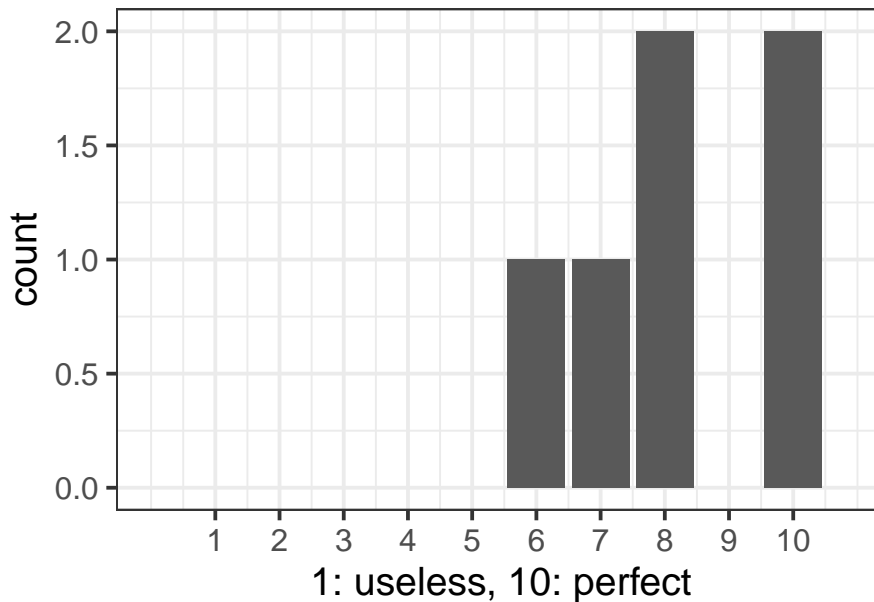


### 2.35 Is there something that could make sub-group meetings more useful or productive?

- No
- No.
- No
- I find meetings focused on one topic or goal to be the most productive, maybe make a conscious effort to record what progress/decisions were made on slack
- N/A
- not entirely sure what a sub-group meeting is but if it's a meeting on a project or topic then I think they're fine as-is - maybe delegating note-taking would be and having a formal agenda after each meeting



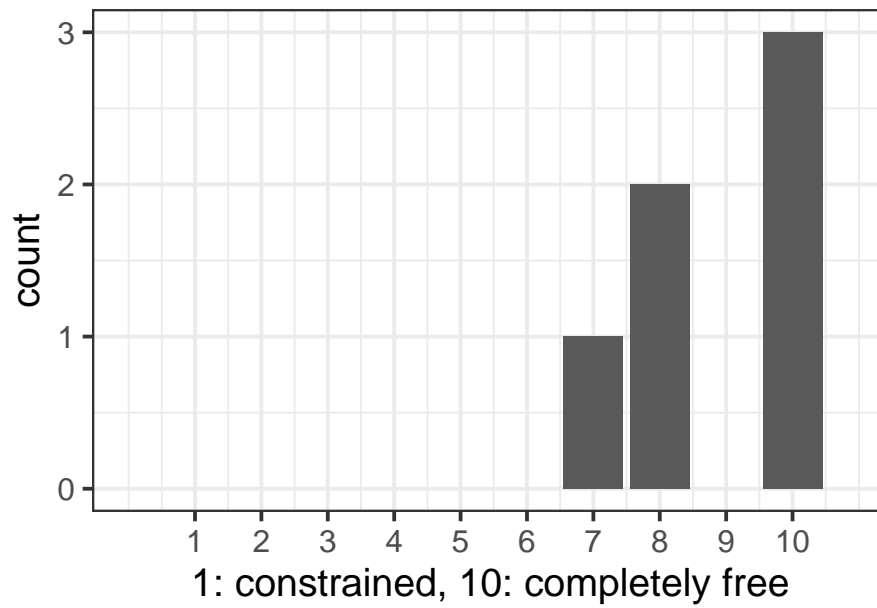
### 2.36 How useful do you find the journal club?

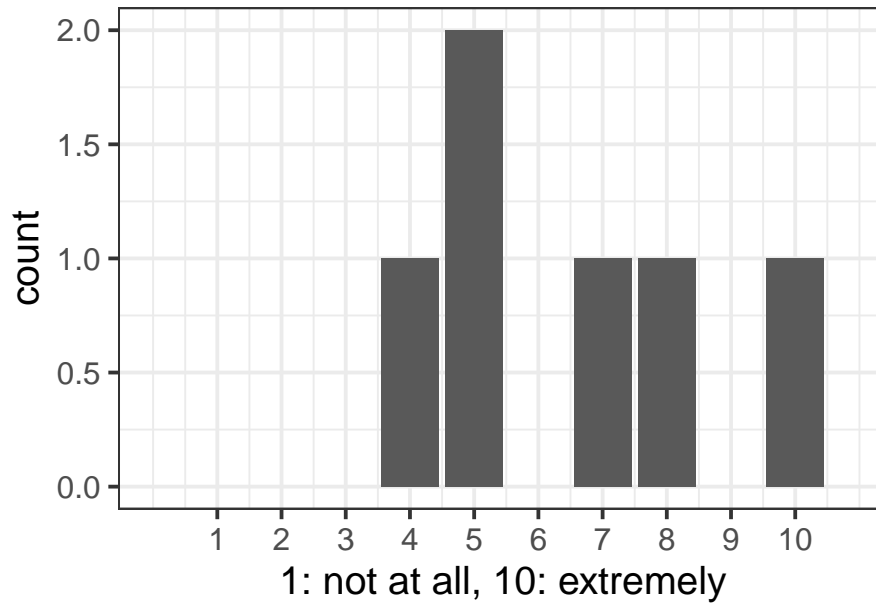


### 2.37 Is there something that could make the journal club more useful or productive?

- some sort of shared repository for notes, or summary
- more accountability to read the article. I feel it's not as interactive as it could be.
- I find the journal club most useful when I am the one presenting because it forces me to learn a paper. If the paper someone else is presenting is too long or specific it can be hard to engage with it. Maybe more guidance on topics/how to find papers good for the club?
- No.
- No
- Sometimes journal club is on topics that are very far outside my realm of knowledge and the work I do. But that's ok because I get to learn about new things.

**2.38** How much freedom do you feel you have to decide how you do your work?



**2.39 How collaborative do you think the team is?****2.40 Do you perceive that there is any favoritism in the team? Please elaborate.**

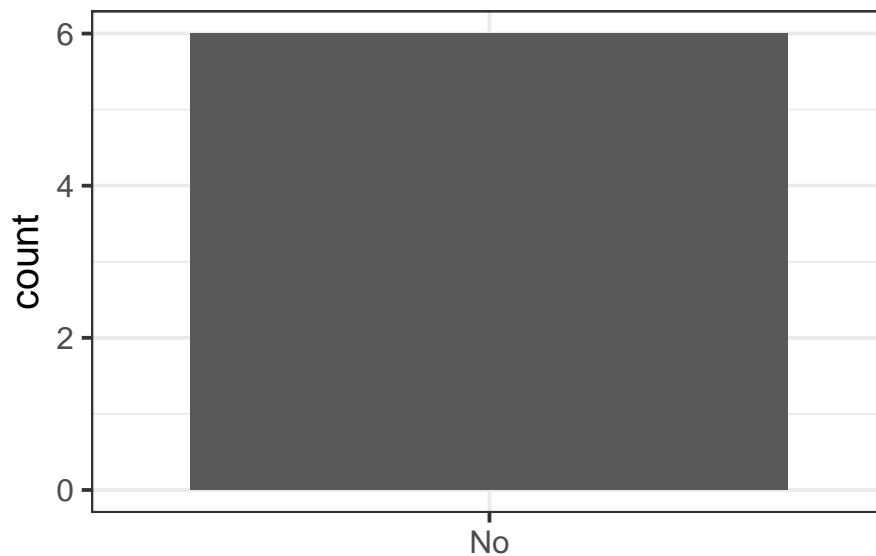
- none whatsoever
- No
- No
- No.
- No
- no

**2.41 Are there any issues with collaborations in the team that are not working? Please explain.**

- No.
- No

- This has gotten better recently but I feel like collaborations do not happen all that often
- No
- no
- I feel good about the projects I am collaborating with others on

### 2.42 Are you aware of the team's authorship policies?



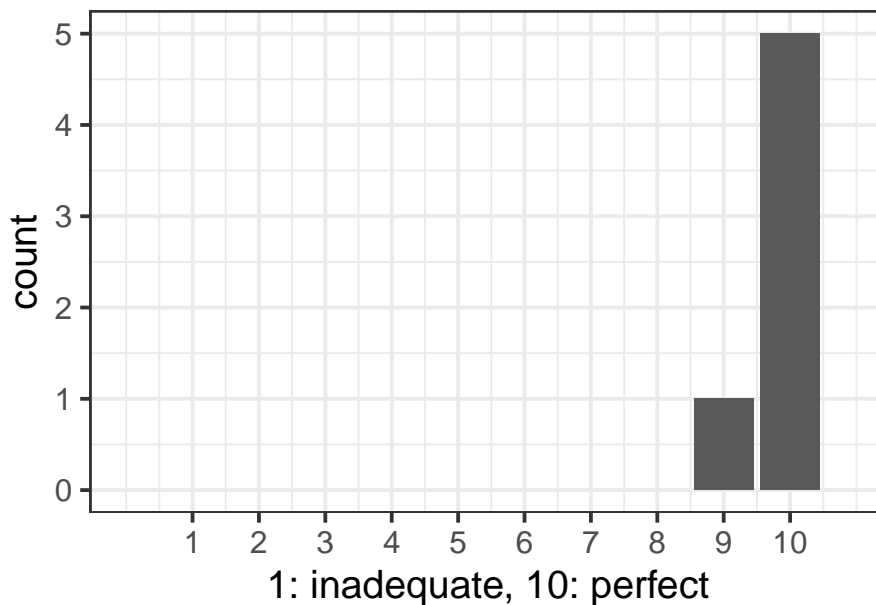
### 2.43 Do have any concerns about anticipated authorship on papers describing your work or collaborations that you are involved with?

- There needs to be upfront discussions with the labs we collaborate with about authorship
- No
- No
- No, but authorship hasn't always been explicitly discussed.

2.44. PLEASE RATE WHETHER YOU FEEL THE TEAM PROVIDES YOU WITH THE TOOLS AND TECHNOLOGIES

- no
- No

**2.44 Please rate whether you feel the team provides you with the tools and technologies you need?**



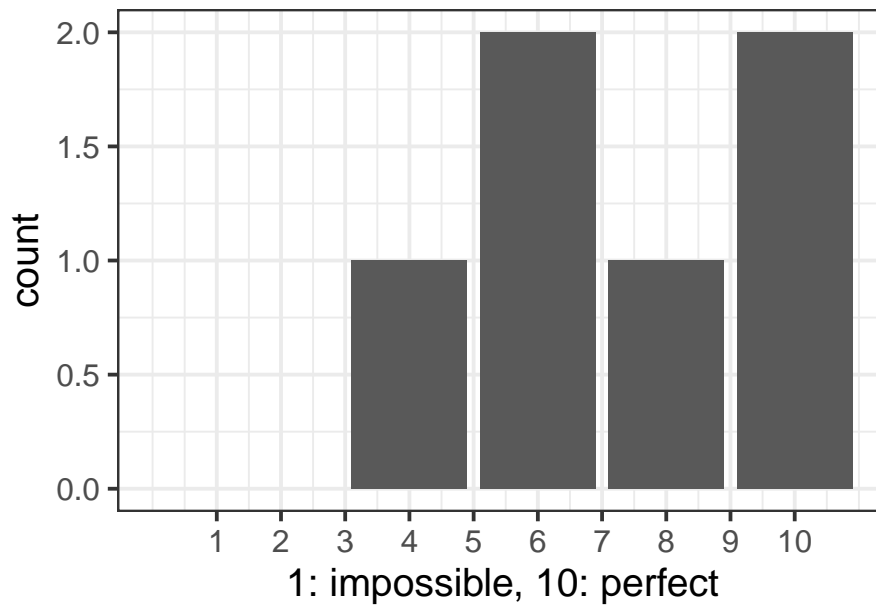
**2.45 Do you feel you have received proper training to perform the techniques required for your work?**

- Yes, and if I feel shaky on something I feel comfortable asking questions
- Yes.
- yes
- Yes
- More-or-less - could use more detailed background information/notes/history when taking over projects that are already partially completed
- Yes

## 2.46 Is there further training you would like to receive to help you accomplish your goals?

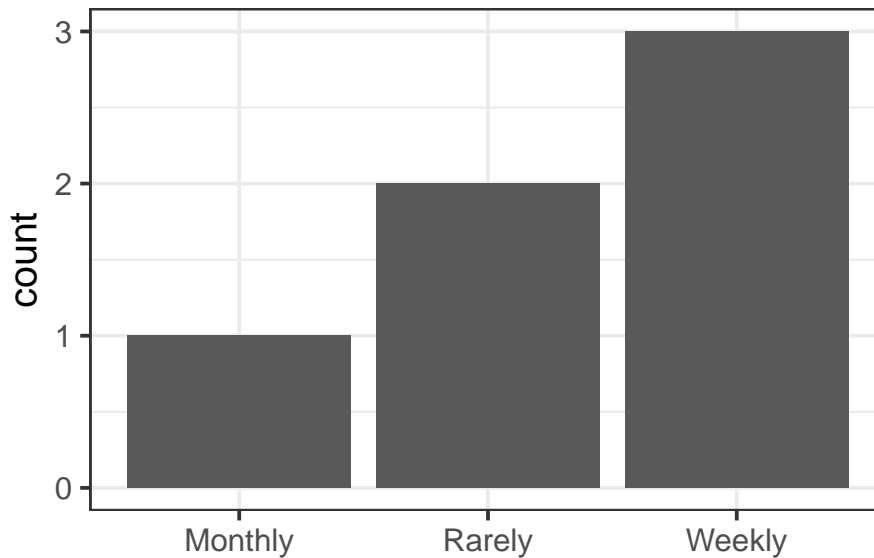
- Support in establishing a fully voluntary book club would be cool. Like a fully-optional bioinformatics “class.” Rstats Club is good but I feel like they are one-off lessons that don’t accumulate over time the same way a book club would.
- Get more in-depth building R packages, get more confident doing statistics
- Yes
- No
- Opportunity to attend conferences provides that well enough.
- More data science training

## 2.47 How easy is it easy to locate things in at JHPCE / GitHub?



2.48. HOW OFTEN DO YOU ENCOUNTER ISSUES THAT COULD HAVE BEEN AVERTED IF THINGS WERE

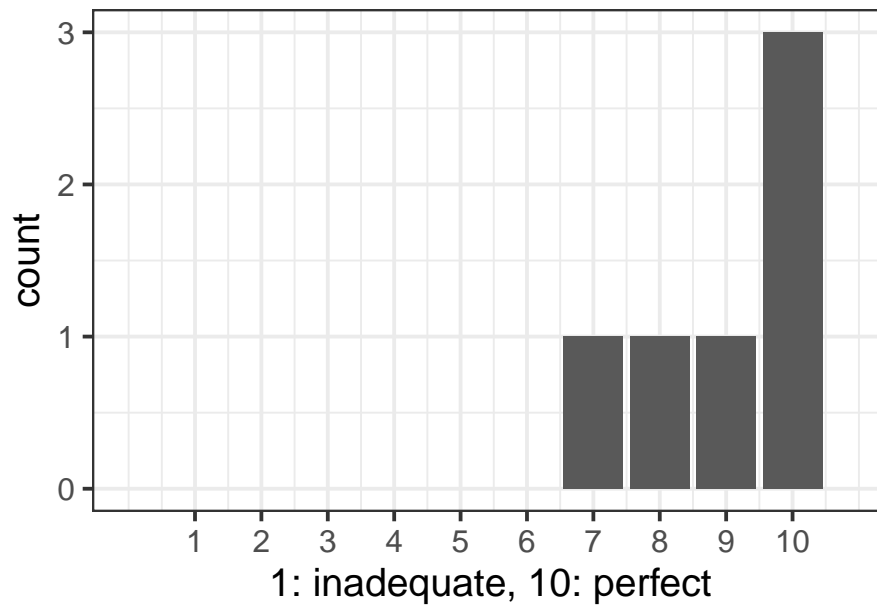
**2.48 How often do you encounter issues that could have been averted if things were better organized? E.g. missing README or GitHub repository.**



**2.49 Please tell me more about the kinds of organizational issues you have encountered and any suggestions to improve such issues.**

- Sometimes I get handed scripts to use as examples and I have a hard time finding the data objects that the scripts are using. Or I have a hard time finding the output of the scripts.
- Mostly just messy directories and filenames. I like the move to “by-grant” organization on JHPCE.
- I have not encountered any issue
- NA
- still need improvement on interactions with broader institute.
- Others’ code is often not documented, or context for performing certain code does not exist.

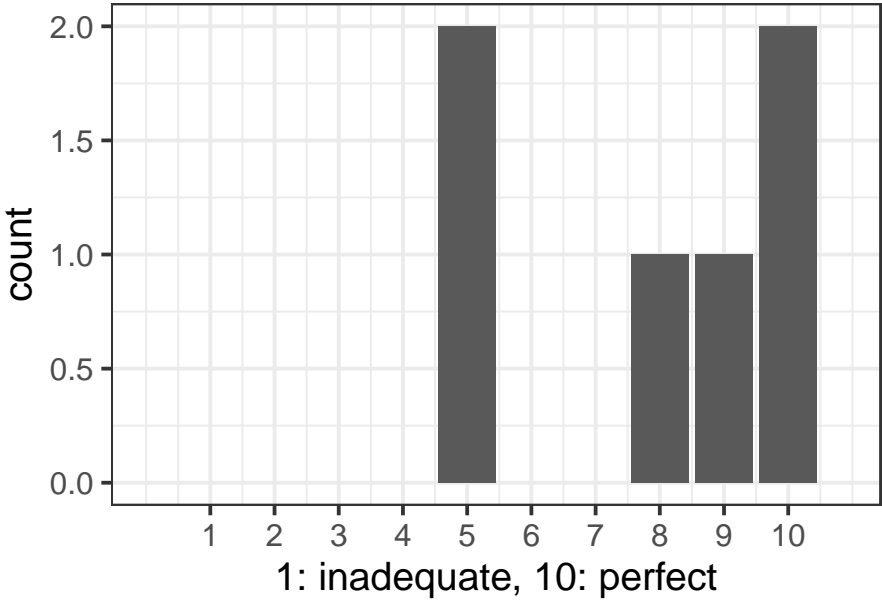
**2.50** What is your opinion of the level of technical support in the team?



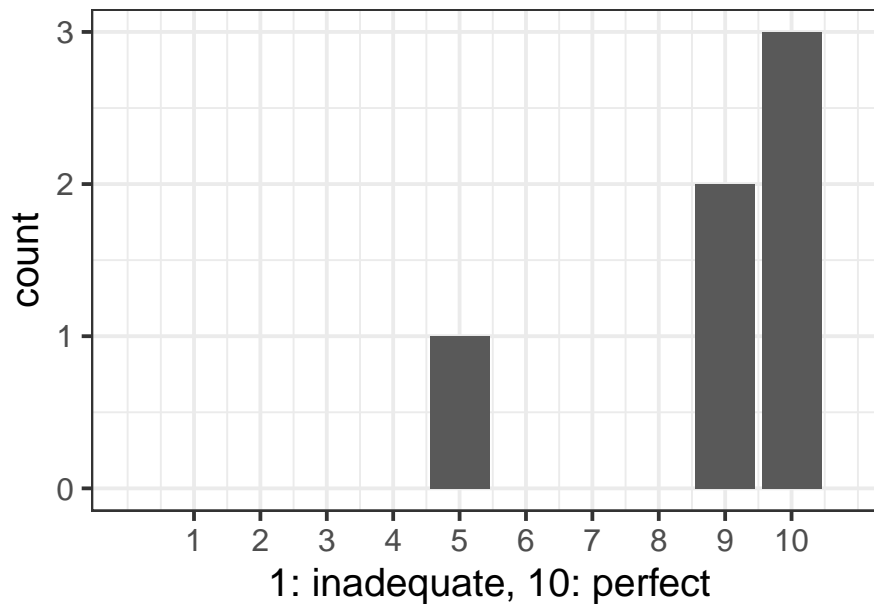


2.51. WHAT IS YOUR OPINION OF THE LEVEL OF ADMINISTRATIVE SUPPORT IN THE TEAM?81

**2.51** What is your opinion of the level of administrative support in the team?



### 2.52 What is your impression of the funding of the team?



### 2.53 If we had the funds to hire one more full-time person, what kind of person should we hire and what role would they play in the team?

- I'm not sure what is needed.
- Someone who has strong R and or python skills and has studied/and experience in bioinformatics. As for role, more analysis work (idk this is a hard one to answer)
- A math-y person to help explain the type of statistics we use.
- I feel like someone to take some of the pressure off your load would be helpful to the team. You seem very busy and sometimes it would be nice to have someone with about your level of knowledge and experience (or even slightly less) to consult about certain issues.
- Staff scientist level/post-doc would be perfect
- I'm not sure about that

2.54. *IS THERE SOMETHING THAT YOU EXPERIENCED IN A PREVIOUS JOB THAT YOU WISH WE ALSO*

**2.54 Is there something that you experienced in a previous job that you wish we also did here?**

- Absolutely not
- No.
- No
- Raises
- Team meeting where people presented one slide (usually a graph) of what they did on their project that week
- NA

**2.55 Are there any concerns or other areas of the team you believe could be improved that have not been addressed in previous questions? Please list any other areas you think could be improved or should be addressed.**

- Returning to the lab expirations and timeline
- NA
- My only concern at the institute is that sometimes the amount of information on slack can be overwhelming.
- No
- No
- No.

**2.56 Finally, did you find this survey useful? If yes, how often should the survey be conducted?**

- The survey is good and could be conducted annually. Some of the 1-10 questions could confuse people who don't read the question well enough on their initial read (like me), because they use the 10-end of the scale to represent a lower magnitude of something bad (like 'Not pressured') and the 1-end of the scale to represent a higher magnitude of something bad (like 'Very pressured'). Ultimately not a problem for me because I re-read the scale labels but this might cause some erroneous answers.

- Somewhat. This could maybe be a yearly thing (or a couple times a year).
- It was useful, but it was a bit long. I think yearly for something this long, maybe something more concise if we would do it with more frequency. Also in a group this small I feel like it is only so anonymous and we have a lot of discussions about this kind of stuff as a group already.
- Yes, maybe every 6 months.
- Yes
- Yes